

CORNELL ALUMNI NEWS



REPORTS of the Retiring
Alumni Trustees, John
H. Barr and Robert T. Morris
—Proceedings of the Annual
Meeting of the Associate
Alumni and Report of the
Board of Directors—Story of
the Cornell Victory in the
Regatta on the Hudson—Ill-
ness of Mr. Courtney—Large
Summer Session Enrollment

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CORNELL ALUMNI NEWS

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ITHACA, N. Y., JULY, 1915

PRICE 10 CENTS

THE Summer Session of the University opened on July 5 and will continue till August 14. The early registration of students indicated that the total attendance would be larger than that of last year, which was more than fourteen hundred. The faculty numbers about a hundred. With the Campus partly repopulated, the "cafeterias" and the Co-op are again doing a rushing business. The *Sun* comes out every morning, but with four pages instead of eight.

A MOTOR AMBULANCE for use in France has been provided by a number of Cornell men, twenty-two in all, who subscribed equal amounts to the fund for the purchase and shipment of the car. The ambulance is marked in Cornell colors "Gift of Cornell Students." It has already been received in France, where Major L. L. Seaman '72, in behalf of the donors, made arrangements for its delivery to the American Motor Ambulance Committee.

FIRE IN THE STOCK ROOM of the Athletic Association on the first floor of the Schoellkopf Memorial early on the morning of June 25 destroyed a large quantity of equipment. The building is of fireproof construction and was very little damaged. Some plaster fell off and some paint was discolored by smoke. There was a lot of smoke but not much flame. The contents of the stock room included football togs, blankets, etc., and the cause of the blaze is supposed to have been spontaneous combustion. The loss is estimated at one thousand dollars and is covered by insurance.

THE STEEL TRUSSES of the new drill hall are going into place and the great dimensions of the building are now visible. Standing on the knoll south of the Veterinary College, it will dominate the eastern part of the Campus. The steel construction of the building is similar to that of the Pennsylvania train shed in Jersey City. But the graceful design of its stone walls and towers will mask the steel. The building is to be 412 feet long and 228 feet wide.

A MILITARY TRAINING CAMP for business and professional men will be held near the United States Army Post,

Plattsburg Barracks, N. Y., during the four weeks from August 10 to September 6, inclusive. Circulars have been sent from the headquarters of the Department of the East at Governors Island to graduates of several universities, including Cornell, giving information of the plans. The course of instruction is similar to that of the college camps, being designed to fit educated men to serve as officers of volunteer troops in case of emergency.

THE CLASS OF '90 broke the Cornell record by having 109 members present at its reunion this year. The record number had been seventy-four. At the same time the class of '95 went above the old record with about eighty-five members present.

TWO RESIDENCE HALLS for men are making such progress toward completion that it looks as if they might be ready for tenants in the fall. Every one of the rooms in these two buildings has been rented subject to completion by the opening of the term. The slaters are at work on the roof of Building D, the hall which is being constructed with a part of the Alumni Fund, the iron stairways are in place, and the plumbers and steam fitters are well along in their work. Building A is so far advanced that the iron rafters are now being erected, and all the building except the large tower will soon be roofed over. The masons are at work on the tower. Work has also commenced on Building B, for which a large part of the foundation and some of the wall has been laid.

AS THE SCAFFOLDING is removed from Building D and the lines of the structure are revealed, the effect is not a bit less pleasing than the plans promised. The design is full of interest. The native stone could not be improved upon. Graduated slate is used in the roof and it harmonizes well with the stone. Although the building is plain in construction, the plainness is relieved by white stone trimmings and by gables and dormers.

IF ANY CORNELLIAN becomes homesick for Ithaca scenery he may find it in "The Romance of Elaine" at a moving picture theatre. The company which

produces this thriller has its headquarters at Renwick Park, and "episodes" which have been enacted in Tompkins County are now appearing on the screens. One may see mines planted in Fall Creek Gorge, spies skulking on the road to South Lansing, desperate encounters on Cornell Heights, and marine disasters off the Remington salt plant. One may even see a familiar face now and then, for Ithacans serve as "supers" and Dick Stewart, who used to be a stock broker on East State Street, is now a regular actor.

A SUMMER COMPETITION for students of the College of Architecture is held this year for the third time. Prizes are offered for the best work in sketching, photography, and measured drawings. The purpose of the competition is to discover and develop the student's talent for composition. *The Cornell Architect* says that alumni are invited to contribute something for the exhibition in the fall. Their work is not eligible for a prize, but is desired as a means of stimulating the interest of students in the competition.

TWENTY-FIVE acres of what is known as the Kline farm have been bought by the University, in addition to the twenty-two acres on the north side of Beebe Lake which were acquired by purchase in 1914. The price paid for the twenty-five acres just bought was \$19,000. The land adjoins the former purchase on the north. This block of about forty-seven acres is bounded on the west by Cornell Heights, on the south by Beebe Lake, on the east by the Hasbrouck farm, which came to the University in 1910 by bequest of the late Charles A. Hasbrouck '84, and on the north by what is left of the Kline farm.

GEORGE A. EVERETT '99, assistant professor of extension teaching in the College of Agriculture, has been promoted to the grade of professor.

THE DEUTSCHER VEREIN has elected the following officers for next year: President, Herbert Snyder '16, Ithaca; vice-president, Charlotte Pekary '15, Brooklyn; secretary, Amanda Berls '17, New York; treasurer, W. A. Pashkoski '17, Scranton, Pa.; assistant treasurer, Irma Faith '17, New York; librarian, M. J. C. Westphal '18, Buffalo.

Annual Meeting of the Associate Alumni

THE forty-fourth annual meeting of the Associate Alumni of Cornell University was called to order by the President, Roger Lewis '95, on June 12, 1915, at 11 a. m., in Goldwin Smith Hall.

It was moved by G. W. Harris '73 and carried that the enrollment of the Alumni as taken by the Commencement Committee be made rutable for this meeting.

The roll of the local clubs and associations was called by A. D. Warner, jr., '00, chairman of the Committee on Credentials.

The Secretary read the annual report of the Board of Directors, as follows:

ANNUAL REPORT OF THE BOARD OF DIRECTORS

Three meetings of the Association have been held during the current year—the annual meeting, June 11, 1914, an adjourned meeting, November 6, 1914, and a forum, March, 1915. All were well attended by individuals and by delegates. Meetings of the Board of Directors were held in connection with each of these meetings. More than a majority of the Board was in attendance at the several meetings.

Published Information to the Alumni

Two bulletins have been issued by the Secretary of the Association during the year. Bulletin No. 5 contained the report of the Committee on Amendments to the By-laws as submitted to the adjourned meeting November 6, 1914.

Bulletin No. 6 was issued as a supplement to the ALUMNI NEWS, March 18, 1915, and contained the names and addresses of the officers of the Association, the minutes of the forty-third annual meeting, including the adjourned meeting of November 6, 1914, the reports of retiring Alumni Trustees Beahan and Place, the report of the Special Committee on Trustees' Reports and the amended Certificate of Incorporation, prepared and filed with the Secretary of State and also in the office of the County Clerk of Tompkins County, by President Lewis on behalf of the Board.

The Secretary of the University has by action of the Association, been made an officer of the Associate Alumni with the title of Alumni Recorder. He has prepared and issued twice a month a pamphlet called the Alumni Service Bulletin. This bulletin has been sent to all clubs and associations, and to all Alumni who have requested a copy.

This, together with the ALUMNI NEWS, provides information for the Alumni to such an extent that the bulletins issued by the Secretary of the Association may well be discontinued.

The Annual Meeting

The Annual Meeting, after transacting the usual order of business, took up the matter of the revision of the By-laws. Considerable diversity of view obtained among the Alumni with reference to the provisions of the By-laws. As is well known, they were fundamentally changed in 1911, one of the principal changes being provision for representation of local clubs and associations. The meeting in June adjourned without finally settling as to what changes should be made in the By-laws and resumed a discussion of them at the adjourned meeting held on November 6, at which time the committee to which the questions had been referred submitted their report, which report was adopted. It is now the sentiment of the Board that these By-laws should be used a sufficient length of time to determine whether they are satisfactory or not. President Lewis acting on behalf of the Board prepared an amended Certificate of Incorporation, thereby bringing it so far as possible into accord with the By-laws of the Association and with the wishes of the Alumni.

The Forum

One of the provisions of the By-laws provides for a Forum of the Alumni annually during the month of March. Notices were sent out to advise local clubs and associations and classes that the Forum would be held and stating that any club or association had the privilege of submitting questions for discussion and action. These questions were published in the ALUMNI NEWS and reprinted and distributed in pamphlet form, and also printed in the Program. Three associations submitted questions: The Cornell Club of Rochester, the Cornell Club of New England and the Cornell Club of Brooklyn. The questions fell into two general categories: first, those which related to the Alumni themselves and their organizations, and second, those which related to the administration of the University, and upon all of these, except one which was withdrawn, debate was had and action taken.

One of the features of the Forum was the devotion of the morning to visitation by the Alumni upon classes and laboratories in session at the University. Special request was made that any

alumnus who felt so disposed communicate any suggestions as to improving the work of instruction to the President of the University. As a result the President received one very instructive letter, which letter was distributed to all the members of the University Faculty.

The roll call at the Forum showed that there were one hundred and one individuals present; the roll of classes showed twenty-six represented by delegates; and the roll of clubs and associations represented by delegates showed twenty-seven present.

The proceedings of the Forum have been duplicated and sent to each member of the Board of Directors.

Reports of Committees

The work of the Board of Directors has been carried on by committees designated by President Lewis in accordance with the scheme devised by him when he assumed office two years ago. The Committee on Local Clubs and Associations, of which Dr. W. C. Geer, of Akron, Ohio, is Chairman, has been very active during the year. A meeting of the committee was held at the University Club in Cleveland, Ohio, January 23 and 24 with five committeemen present. At this meeting "A careful discussion of all matters pertaining to the methods of organization and the localities where new clubs should be organized was held," and "it was the unanimous opinion of the Committee that every Cornell man in the United States should be affiliated with some club and should be actively engaged in promoting its welfare." The Committee advocates the use of the term associations rather than clubs on the ground that "a club is an organization which may exclude eligible persons." In connection with an article on the organization of local associations by the Chairman, published in the CORNELL ALUMNI NEWS, a model constitution and by-laws for four classes of associations was outlined and helpful suggestions to those contemplating the organization of an association are set forth.

Report of the Committee on Class Secretaries

The report of the Committee on Class Secretaries of which Mr. Houghton is Chairman submitted a report February 19. The Committee urges that every Cornellian should be definitely associated with some class organization "that, in future, each class prior to its graduation elect an executive committee of five members with which the Class Secre-

tary may advise on class matters when needed, and which shall, in case of the death, resignation or incompetency of the Class Secretary, appoint his successor to serve until the next class reunion or until such time as the class may elect a permanent secretary. It is further suggested that classes already graduated that have no executive committee arrange to elect one at their next reunion.

The committee for keeping a list of all members of the Association, of which Mr. Porter is Chairman, reports that the office of the Secretary of the University now has the names of all Alumni made into an addressograph list and is in a position, and in fact is doing, a great deal of work in distributing information to clubs and associations and to individual Alumni. The Committee commends Mr. Peters's activity on behalf of the Alumni.

The Treasurer's report shows that his receipts for the year ending June 12, 1915, were \$656.60 and that his disbursements were \$579.37.

The Committee on Credentials, of which Mr. Warner is Chairman, devised forms for qualifying delegates of associations and classes and their alternates which forms have been distributed to, and used by, the officials of the different organizations to considerable advantage.

On the whole, your Directors would report that the keen interest of Cornell Alumni in their Alma Mater has not in the least abated. Clubs and associations have been remarkably well represented at the meetings of the general Association. The meetings of the local clubs and associations have been well attended. The President of the University and professors have been invited to speak at Alumni gatherings and there has been

invariably interest and enthusiasm manifested on every occasion. Four local associations have qualified to send delegates to the meetings of the Associate Alumni and it may now be said that practically every active organization is affiliated with the general Alumni Association. It is to be hoped, of course, that the work of the Committee on Local Clubs and Associations will stimulate the clubs and associations which are now more or less inactive and will lead the way to the organization of new associations wherever it is feasible to do so. Alumni sentiment and Alumni affairs, we feel, are on a high plane of efficiency.

Respectfully submitted,

W. W. ROWLEE, Secretary.

Report Accepted

It was moved and carried that the report of the Board of Directors as read by the Secretary be accepted.

Reports of Retiring Trustees

John H. Barr '89 read his report as retiring Alumni Trustee. The Secretary read the report of retiring Alumni Trustee Robert T. Morris '80 [Copies of both these reports are appended to the minutes.] W. M. Irish moved and it was carried that the Trustees' reports of the retiring Alumni Trustees Barr and Morris be accepted and made a part of the minutes of this meeting, and that a vote of thanks be extended to them for their report.

A. D. Warner, jr., '00, submitted a report as Treasurer. [See the table on this page. It was moved and carried that the Treasurer's report be accepted and placed on file.

Harold Flack '12, Secretary, read a statement on behalf of the Cornellian Council, as follows:

The Cornellian Council

The Cornellian Council wishes to give to the Associate Alumni the following information of its year's work:

On June 10th, we had 4,171 subscribers pledging annually \$41,351.50, and to this is to be added the pledges of the class of 1915, which have already reached \$6,250 and include 655 subscribers.

Our total receipts from July 31, 1914, to June 10, 1915, have been \$15,081.86. Our expenses for the same period have been \$5,498.89; our total amount given for specific purposes, and already paid out, \$120.00; total appropriated for expense of Associate Alumni and paid out during the year, \$488.67. The balance in the hands of the Treasurer is \$8,974.30. Our total amount of delinquent subscriptions is about \$45,000.

The large amount of unpaid sub-

ANNUAL REPORT OF THE TREASURER OF THE ASSOCIATE ALUMNI OF CORNELL UNIVERSITY FOR THE YEAR ENDED JUNE 12, 1915:

RECEIPTS

Balance on hand reported by previous treasurer June, 1914.....	\$100.00
Mr. Patten's contribution March, 1914.....	500.00
Mr. Houghton's refund December, 1914.....	21.00
Old bank balance transferred to Cornellian Council.....	35.60
	\$656.60

DISBURSEMENTS

Paid duly authorized vouchers of previous treasurer applicable against balance showing June 13, 1914.....	\$100.27
1914	
July 3, Walter's bill for printing.....	5.99
" 28, Stationery and stamps.....	20.40
Aug. 5, Clerical work.....	13.11
Oct. 20, Association of Alumni Secretaries.....	10.00
Dec. 3, Printing.....	36.18
" 3, Secretary's expenses.....	23.50
" 21, Printing, stamps, stationery.....	43.25
" 21, Stamps and stationery.....	6.50
1915	
Jan. 29, Stamps and stationery.....	34.85
Feb. 16, Roger Lewis, Charter amendments.....	8.17
" 18, Andrus & Church, Forms for credentials.....	17.00
" 18, Andrus & Church, Letter heads.....	8.25
" 18, W. W. Rowlee, Stamps.....	5.00
" 18, J. A. McKeage, Clerical work.....	12.50
March 13, Cornell Co-op.....	.75
" 13, Cornell Co-op.....	9.35
" 13, Andrus & Church.....	1.75
" 13, W. W. Rowlee, Stamps.....	23.00
Apr. 12, Warren G. Ogden, Chairman Forum Committee, stamps, etc.....	5.00
" 15, Andrus & Church, Printing Annual Report.....	156.44
" 15, H. L. O'Daniel.....	21.00
" 15, Office of the Secretary of Cornell University.....	15.31
" 15, Cornell Co-op.....	1.80
	\$579.37
Balance on hand this day.....	77.23

scriptions has been due largely to the very unfavorable business conditions which have prevailed during the year, and we have been similarly affected in obtaining new subscriptions. As a result, however, of the general circular sent out in December, about 49 new subscriptions were received pledging a total amount of \$493 annually. Mr. Place said he felt that with the coming of good times the work would progress very rapidly again.

Mr. Erskine Wilder, the Treasurer of the '05 Class Memorial Fund, reported at the June meeting that their class had raised nearly \$7,000, which in all probability would be turned over to the General Alumni Fund with the express stipulation that it be used for supplementing professors' salaries. They have decided to continue their efforts until September 15th, at which time they hope to have \$10,000.

The following elections took place: President, Robert James Eidlitz; vice-president, Edward L. Stevens; executive committee, Robert James Eidlitz, Edward L. Stevens, Franklin Matthews, E. Vail Stebbins, Harland B. Tibbetts; secretary, Harold Flack; alumni recorder, H. W. Peters; members at large, Kelton E. White and E. S. Shepherd.

In appreciation of the work of Mr. Johnson, the Council has passed the following resolution: [For the resolution, see the ALUMNI NEWS of June 24, page 459.]

In presenting to Mr. Ira A. Place an engrossed and illuminated letter of tribute signed by a great many of the members of the Cornellian Council, Franklin Matthews expressed the high appreciation of the Council for Mr. Place's five years of faithful service as president of this body.

In accordance with the general feeling that the expenses of the Council should be reduced as much as is reasonably possible, the executive committee has submitted a budget of \$4,220 for the coming year and this has been approved by the Committee of General Administration of the Board of Trustees.

The question of office of the new Secretary has been carefully considered and the Executive Committee decided that it would be for the best interest of the Council and of great assistance to the new Secretary to have an office with Mr. Johnson, for the present at least. Accordingly Mr. Johnson has agreed to sublet one of his suite of four offices at Thirty Church Street, New York, at \$250 per year, which is a reduction of

\$230 per year from the rental of the old office.

The Executive Committee had some informal talk with Mr. Peters, Secretary of the University, during the year, in regard to his co-operation in the work of the Cornellian Council. The Committee felt that Mr. Peters had gathered both information and facilities which ought to be available for all University purposes and that with their use a considerable expense might be saved to the University in the work of the Cornellian Council.

And in order to make possible a working arrangement with Mr. Peters, the Cornellian Council has created a new position of Alumni Recorder, whose duties shall be prescribed from time to time by the Council and the Executive Committee. The Secretary of the University is to be ex-officio a member of the Council and also its Alumni Recorder.

The Cornellian Council has decided this year to turn over its annual gift to the University without any recommendations as to its disposition, allowing the Board of Trustees to decide themselves for what purpose it shall be used.

The Cornellian Council at its meeting on June 12th passed a resolution approving an appropriation by the Board of Trustees of \$600 from the Funds collected by the Cornellian Council to be used for the expenses connected with the work of the Board of Directors of the Associate Alumni of Cornell University for the year 1915-1916.

Council's Statement Accepted

It was moved and carried that the statement of the Cornellian Council be accepted and placed on file.

G. W. Bacon '92 submitted a report as chairman of the Alumni Field Committee.

Officers Elected

C. H. Hull '86 submitted the report of the nominating committee. [See CORNELL ALUMNI NEWS, March 25, 1915, Page 304, and May 6, 1915, Page 377.] It was moved and carried that the report of this committee be accepted and that the Secretary be requested to cast one ballot on behalf of these nominations. The Secretary reported having cast the ballot, and the nominees for officers, directors, and members of the Nominating Committee, were declared duly elected, as follows:

President, William Mitchell Irish '90, Philadelphia; vice-presidents, John Corley Westervelt '94, New York City, and Alice Henrietta Bruere '95, New York City; secretary, William John Dugan '07, Buffalo; Treasurer, Alfred Dupont

Warner, jr., '00, Wilmington; directors, William Henry Harrison Hutton, jr., Detroit; Nicholas Hartman Noyes '06, Indianapolis; Warren Greene Ogden '01, Boston; Ezra Bailey Whitman '01, Baltimore, and William Chauncey Geer '02, Akron; nominating committee, John N. Ostrom '77, Pittsburgh; Philip Will '00, Rochester, and Julian Albert Pollak '07, Cincinnati.

Election of Alumni Trustees

C. L. Crandall '73 submitted a report of the Committee on the Election of Alumni Trustees as follows:

Report of Canvassing Board for Alumni Trustees, June, 1915

Total number of ballots presented.....	4,457	
Number of irregular and defective ballots	48	
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Number of ballots counted.....	4,409	
Number of ballots for one candidate only.....	155	
Number of ballots for two candidates each.....	4,254	4,409
<hr/>		
Number of votes cast for one candidate only.....	155	
Number of votes cast for two candidates per ballot.....		8,508
<hr/>		
Total number of votes cast.....		8,663
Of this number		
Willard D. Straight, Class of 1901, received.....	3,501	
Henry J. Patten, Class of 1884, received.....	3,089	
Elizabeth L. Carse, Class of 1895, received.....	2,061	
Scattering.....	12	8,663
<hr/>		

Signed by the following members of the Canvassing Board:

C. L. CRANDALL
CLARK S. NORTHUP
B. S. MONROE
G. N. LAUMAN
CARL CRANDALL
E. EUGENE BARKER
W. L. CONWELL.

The chair declared Willard D. Straight '01 and Henry J. Patten '84 duly elected Alumni Trustees.

John L. Moffat '73 offered the following resolution:

"Resolved: The Associate Alumni request the trustees and faculty of Cornell University to make provision whereby may be conferred, under suitable restrictions, the honorary degrees of Doctor of Applied Economics, upon graduates, and Master of Applied Economics, upon other former students, of this University who shall have distinguished themselves by eminent achievements in their respective lines."

Upon motion of Dr. Moffat the resolution was referred to the Board of Directors.

On motion the meeting then adjourned.

Report of Trustee John H. Barr

THE original purpose of the provision that retiring alumni trustees shall present reports to the Associate Alumni was, presumably, to keep the graduates and former students somewhat in touch with developments at the University by means of these addresses from their direct representatives on the Board of Trustees. In other times this was, perhaps, the most practicable and effective means of informing the alumni regarding the business of the University, but conditions are now changed. The alumni no longer depend upon such occasional reports for information as to University progress. The past few years have witnessed an awakening of activity in the direction of alumni interest which is encouraging in the extreme. This has manifested itself, among other ways, in a keen appetite for specific information as to all matters affecting the welfare of Cornell University.

The Associate Alumni has become a live, energetic organization; alert as to all University affairs and interests. The annual meetings and forums are vital factors in this progressive movement. Many of the local clubs have ceased to exist merely as ratification centers in event of athletic victories, and are now seriously concerned with other phases of the higher education at Cornell. The ALUMNI NEWS and the Alumni Service Bulletin are vigorous mediums of publicity reaching an ever increasing number of former students. The official publications of the University are now widely distributed. The Cornellian Council is doing its share in reminding those who have gone out from this institution of its constantly growing needs and it is not the least effective of these instrumentalities, at any rate among those who sign up, because about the surest way of riveting any man's attention to a proposition is to get him to "stake it."

The more recent efforts of all these, and other organs for disseminating knowledge seem to have shorn the retiring alumni trustee of his time-honored function of "informing" the alumni as to what has been going on at the University. These changed conditions may call for a corresponding change in the character of the report rendered by an alumni trustee at the end of his term, but there is still, it would appear, scope for a message from him to his constituency. I am, therefore, constrained to divest myself of the role of historian and to attempt to expound a few propositions of

policy rather than to recount past events. For the opinions I express, I assume entire responsibility; they are my individual views and my colleagues on the Board should not be held accountable for them.

I disclaim any pretention of superior knowledge except such as is incidental to the advantageous point of observation which it has been my privilege to occupy for ten years past through the indulgence of the alumni of Cornell University.

Your committee on Presentation of Alumni Reports from Retiring Alumni Trustees, through its chairman, the Honorable Simon L. Alder, has submitted two questions to me for consideration in this report:

1. "How is the new plan of University administration and the reorganization of the Board of Trustees working?"

2. "In case some question should arise with reference to any proposed action of the Board of Trustees, on which it should seem desirable to an Alumni member of the Board that Alumni sentiment should be ascertained, what is your suggestion as to the method of ascertaining that sentiment?"

The first of these questions is one which I had intended to discuss. The second is one upon which it is more difficult to frame a wholly satisfactory reply. I highly appreciate the courtesy of your committee in seeking my views upon this important question, and regret that I am unable to offer a plan by which one of your representatives on the Board may adequately canvass his widely distributed constituency in such a situation as that suggested. I will, however, attempt some discussion of the relations between the Alumni and their direct representatives in a later portion of my report.

Revision of Administrative System

"How is the new plan of University administration and the reorganization of the Board of Trustees working?"

Probably the most frequently discussed development of the last year or two in our circle is the reorganization of the administrative system of the institution. There was a pronounced alumni sentiment for some such change, though I am not convinced that there was by any means a unanimous, or even a prevalent, demand for it. Many members of the Board, quite independently of this alumni sentiment, felt that the growth of the University demanded some business reorganization to meet the requirements of a

newer order of things. The change in our machinery was not made by an unwilling governing body, for many of that body were in entire sympathy with the purpose of many of the alumni. The difference, so far as such difference existed, was that the trustees perhaps appreciated the more fully the practical difficulties of the problem presented for their solution. The unanimous opinion of the trustees, so far as I have been able to determine it, was and is one of respect for well considered views of the alumni and a sincere desire to do the best for the real interests of the University. We were united in an earnest desire to meet the views of those of the alumni who maintained loyal, unselfish interest in the institution and who informed themselves as to its needs. The resolution was equally firm against making changes of a dubious nature under any pressure whatever, or without due consideration of all factors of the problem, as far as these could be recognized. As a member of the revision committee, of which Trustee Edwards was chairman, I know that very earnest and painstaking effort was expended in the study of the questions involved and that the work was approached and prosecuted to the end with no consideration of selfishness, politics or hysterics.

It has been my privilege to sit as a member of the Committee on General Administration since it was organized early in the past year. This experience has enhanced the profound respect I have long entertained for our predecessors of the former Executive Committee. I consider that the new scheme has worked well, so far. It has, I think, met all reasonable expectations, but I desire to testify most emphatically that no striking "reform" has been effected through the change in personnel. I am not absolutely convinced that we are doing the work better than it was done by those whom we succeeded; we may be doing it with less effort.

The fundamental modifications are two-fold. First: concentration of authority and duties on the higher of the salaried executive officials in accordance with the system which prevails in nearly all large enterprises. Second: distribution of the supervisory functions among three standing committees instead of concentration upon one. This involves a greater total number of trustees in intimate contact with the details of the business and makes it practicable to secure the service in this work of members

who are not so situated that they could have served on the former more comprehensive executive committee. I lay no particular stress upon the participation of men residing at a distance from Ithaca, or in or out of any particular geographical section, except that they must be so situated that they can attend the meetings with reasonable regularity. In fact, residence at any considerable distance from the seat of the University is, of itself, a positive handicap, for it is generally recognized that a business is usually conducted best when under the direction of men who are constantly "on the job." While I do not consider the mere fact of non-residence a qualification for service on these committees, I do believe that the principle of *electing* members on the basis of supposed fitness, rather than their selection because of residence, is altogether sound.

Of one thing I am confident and I can not express it with too much force, to wit: The present members of the standing committees of the Board do not, and never will, render more devoted and loyal service to the University than did their predecessors. It is gratifying, however, to report that, up to now, the non-resident members have made a good record as regards the attendance at meetings at Ithaca; this being a matter about which some doubt was entertained.

It is too early to make any positive and conclusive statements as to the operation of the new administrative scheme, but it promises well and it is advocated that it be given a fair trial now that it has been adopted after mature deliberation. If it needs further modification, experience will indicate this in due course, and experience as well as psychology has value in shaping the practical affairs of life.

In dismissing this topic, I desire to congratulate the University on the fact that while the new scheme has drawn in some of the trustees who live outside of Ithaca, it has retained the services of those Ithaca trustees who have done so much for it in the past, by assignment of these men to one or another of the new standing committees. These Ithaca men, like the non-residents, have been elected by the full Board to places on these committees according to special fitness as this has been adjudged. To have lost the benefit of their experience altogether would have been a grave misfortune, if not a catastrophe.

Faculty Participation in Government

A very live question which is still occupying the attention of the Board of Trustees is that of a greater degree of influence on the part of members of the

Faculty in the control of the University. As a matter of fact, the Faculty now practically administers the educational activities of the University and these are its most vital functions. No question of moment affecting the educational course of the institution (though it be one reserved for trustee action and not formally delegated to the Faculty) is determined without reference to the members of the Faculty. Even in the case of appointment of professors the President confers with not only the Dean concerned but with other prospective colleagues of the new professor. Many matters are, by resolution of the trustees, referred to the Faculty for advice or recommendation, and the decision of the latter body is habitually, if not invariably, ratified by the Board.

The new movement, inaugurated through tentative propositions which the President put forth in one of his annual reports, looks toward a recognized and official participation by members of the Faculty in the administration of the University on its material side. The consideration of this matter was held in abeyance for a year following the original suggestion of the President because of his absence in Greece. It is obvious that this, of all matters, is one upon which no definite steps should be taken without the participation of the President. Upon the return of the President, the committee in charge of the project began the investigation assigned to it. It has had numerous meetings and has also had joint sessions for discussion of the various phases of the case with a committee elected by the Faculty from its own active members. The trustee committee has not reported as yet, though I understand it will do so soon; probably at the approaching meeting of the full Board.

I do not know what the recommendations of this committee will be, but I am very confident that its findings will be framed with a view to meeting the desires of the members of the Faculty in a very substantial degree. The Board of Trustees, I assure you, has profound respect for the Faculty and is in full sympathy with the endeavors of the educational body to advance the highest interests of the University. If practical means can be evolved for giving the professors a more direct and effective influence in the administration, I am confident they will be adopted.

The Board of Trustees as the corporate body is charged with duties and responsibilities which it takes seriously.

It can not, if it would, divest itself of these, but there is not the slightest inclination to restrict the Faculty in the fullest possible scope within its own sphere, nor is there a disinclination to materially extend that sphere so far as this is compatible with the duties and obligations imposed upon the Board.

The Relations of the Associate Alumni to Alumni Trustees

"In case some question should arise with reference to any proposed action of the Board of Trustees, on which it should seem desirable to an Alumni member of the Board that Alumni sentiment should be ascertained, what is your suggestion as to the method of ascertaining that sentiment?"

The number of the alumni of Cornell University is so great and their geographical distribution is such that I can conceive of no means by which a fair expression of the general alumni sentiment on a given question can be obtained for the guidance of alumni trustees, unless, perhaps, in case of a proposition which is under consideration for a long period of time. Even then it is difficult to transmit all details essential to a full understanding of the matter in most cases. There may be exceptions to this, but it is, in my judgment, ordinarily impracticable to conduct a canvass of the Alumni which will convey to an alumni trustee such an expression of the prevailing sentiment as will afford him a sure basis for action. I am certain I speak for my fellow representatives on the Board as well as myself when I say that such a consensus of opinion would be most welcome and helpful if practically attainable. Recent movements have tended to place us in somewhat closer touch with some of those we are elected to represent.

I have referred elsewhere to the awakened activity of the alumni in all that affects the University. The interest in these meetings augurs well for Cornell. The large attendance at the forum held last March was gratifying, for not until recently could so many alumni have been brought together to participate in the discussion of University affairs. The participation of so many delegates of local clubs was especially encouraging. However, since we are talking things over frankly today, in family council, I will venture to make one suggestion. It is that you delegate legislation largely to trusted representatives, because it is impracticable to digest and wisely decide many important questions in mass meeting. If you have not representatives on the Board to

whose judgment, good-sense and loyalty you can trust the business of Cornell University, you as a body are responsible for that deplorable condition of affairs. Of the thirty elective members of the Board (including as such the five whom the Governor appoints) twenty-one are former students of the University; most of whom were originally elected by the alumni. I entertain the conviction that these men are as conscientious as any other like number of alumni, and they are, presumably, as well informed regarding University affairs. At least, no others have had better opportunities to become familiar with this business. Be this so or not, you must necessarily abide, for the time being, by their actions. If you are not satisfied with your agents, see to it that you choose safer ones hereafter. You must of necessity delegate your power and when you do so you ought to feel safe to cut the strings. The time to insure good service and to guard against disappointment is when you choose your representatives. Pay more attention to the candidates before election and you will not feel that you must pay so much attention to them after election. This is a precept the neglect of which is rather prevalent in democracies, but such a constituency as the Associate Alumni of Cornell University should be equal to practising it.

Some disposition to exert alumni influence on direct University legislation has been discernible in recent events. Annual meetings, or even forums, called for specific purposes, can hardly be successful in disposing of questions which require prolonged study and reflection for proper settlement. General policies may be considered at such assemblies. In saying this, there is no resentment at any tendency to suggest the course of the trustees, for in this your keen solicitude for the University is recognized and it is greatly appreciated. I do venture to reiterate the opinion, however, that it is not the logical and effective procedure to attempt actual legislation at such meetings.

Proposals that you appoint a committee (whose only power can be to recommend) to duplicate the work already under way by a trustee committee are not unheard of. I may cite the recent proposition to name an alumni committee on faculty participation in the business administration. I am sure that when the trustee committee of which Judge Hiscock is chairman shall have reported, all will see that the proposal to which I refer was not well considered.

In this connection I am impelled to quote from the address President Schurman delivered at the Pittsburgh conference of the Cornell Alumni, March 14, 1914. The President said:

"I suggest in these Forums that you do not deal with questions which you have already referred to your delegates, that is to say, the trustees. If you are not satisfied with what the trustees do, you can complain to your delegates, that is what they are for. You control them. You have the right to criticize and I assure you everything you say will receive the most careful attention. But it would be a mistake, I think, if in these conferences you took up matters which have already been delegated to the Board of Trustees or to the Executive Committee or to the Faculty, or to some other body, unless indeed you disapprove of what some of these organizations had done."

Some of the projects brought before you, as the one suggesting a committee to report upon the attendance at meetings of the alumni trustees, are trivial and hardly worthy the attention of a dignified body. If anyone is concerned about this, he can "keep tabs" by consulting the ALUMNI NEWS, which regularly reports the names of trustees present at the meetings. Now that my employment is terminated, and assuming that there is no intention of making the statute retroactive, I perhaps might reasonably favor having the trustees punch the time clock. Maybe some up-to-date efficiency expert can devise a piece-work or task-and-bonus system for remunerating trustees. I might even wish that the time clock had been installed earlier, for I have been fortunate enough to have attended every meeting of the full Board during the past ten years and several times as many committee meetings. If the standard of trustee service were established upon answers to roll-call, I would be graduated with much higher standing than I am entitled to on any other basis and could contemplate my record with far more satisfaction than I now feel. To speak more seriously, it should here be recorded to the credit of the alumni that the two extreme propositions which I have cited were not approved by the forum; but are they of the character of affairs which should engage your attention? Does their introduction not imply a lack of confidence in the constituted authorities which should not exist, and a misconception of the part which can best be filled by the Associate Alumni? Is there reasonable basis for such lack of

confidence? I can sincerely say I think there is not, but if there be, I can only repeat that the responsibility for this unfortunate state lies with you to a very considerable degree.

The active influence of the alumni can be, and should be, a most potent factor in shaping the future of the University, but I submit that the sound principles which should govern your actions as a body are to work for wise general policies; to select able, fair-minded, loyal Cornellians as your direct representatives on the Board of Trustees; to confine your direction of your agents to a broad supervision of results attained by them, though not relinquishing the power of intelligent, constructive criticism when these agents fail to live up to the proper standards. I am sure this course conservatively pursued will give you a far greater measure of real control than you can otherwise exert.

You may, of course, very properly engage other agents upon occasion than those you elect to the Board. It may be desirable to appoint committees to study, investigate and report upon specific actions from time to time. Such a committee was appointed last year to report upon the application of the so-called Sage College Fund, and Messrs. Irish, Thorp and Adler rendered a signal service in their report which completely dissipated a misconception of a serious nature. The University authorities stand ready at all times to meet such inquiries and to facilitate all such investigations.

My plea is simply that you designate agents in whom you have confidence to do what you can not do as a body; then have confidence in their actions.

Although you do not directly elect a majority of the Board of Trustees, this is not of the greatest importance, for you do elect enough members to exert a large measure of influence in the administration, because in actual practice the Board generally determines its action not by voting but by discussion. In the last ten years there have been very few decisions when it came to the vote. The almost invariable procedure is to debate such questions as do not initially meet with general approval, or disapproval, until a practical agreement is reached. If this be interpreted as in the nature of compromise, I offer no defense of it, for it needs none. I believe that reasonable, sensible and tolerant men who are unselfish and are seeking to do the right thing can generally arrive at a reasonable, sensible and harmonious decision of most questions when they

have once arrived at a common understanding of the factors in the case. It is rather difficult to comprehend how they can do otherwise in most instances.

It ought not to be necessary to say some of these things; it may not be necessary to do so. But my appreciation of the loyalty and faithfulness of the men with whom I have been associated on the Board for ten years is so intense that I feel constrained to make this public declaration because of misgivings which have been expressed from time to time. Distrust of those whom we have clothed with temporary authority is not infrequent, and it is not infrequently due to lack of information. I am confident the great body of Cornell alumni is too true to be deliberately unjust.

I ask any of you who may entertain doubt as to the faithful stewardship of the trustees to come here to Ithaca and take time to investigate at first hand any act of the Board. The administrative officers will give you all the information and data you desire. There is nothing to conceal from the alumni of this University.

I have spoken frankly, perhaps even bluntly, because of certain indications that the spirit and motives of members

of the Board have at times been subject to some misconstruction. If such thoughts have given any of you grave concern, it is due, I realize, to your profound loyalty to Cornell. I am sure I voice the feeling of all of the trustees when I urge you not only to interest yourselves but to *inform* yourselves as to all of its affairs, so far as circumstances and opportunities permit. Until, and unless, conditions do permit acquiring perfectly impartial and reliable information upon which to form a belief, be conservative in your judgments of those who are intrusted with affairs as dear to them as to you. I use the word *inform* advisedly, confident that accurate information will largely dispel any lurking misgivings. True information is not dangerous; superficial impressions may engender unfounded distrust. Few actual human experiences are as distressing as a nightmare.

In conclusion, I offer a quotation from the report of Andrew Dickson White upon his retirement as President of Cornell University thirty years ago. Dr. White said:

"We should aim to keep the University in organic connection with its alumni.

Wherever they may be they should be made to feel that they have both rights and duties as regards their *Alma Mater*. As regards their *rights*, they should be kept well informed regarding the condition of the university by her reports and more important publications, they should be welcomed at her annual and other festivals, and their opinions, when carefully based and thoughtfully expressed, should have full consideration. As to *duties*, they should be impressed with the idea that they have something to *do* for the University; that in electing men to trusteeships they should turn a deaf ear to party, clique, and clamor; that they should take large and friendly views in judging of University questions, presuming that under ordinary circumstances the Trustees and Faculty have as great facilities for understanding university needs as others more remote can have; that they should aid to make the claims of the University known in the various sections of the country where they may live; and if successful in the accumulation of wealth to remember that a university in a great and growing nation will always need additional endowments to keep pace with the advance of the country."

Report of Trustee Robert T. Morris

IN ORDER to avoid covering the same ground in our respective reports as retiring trustees, Mr. Barr and I have arranged that he should present a report upon concrete details of matters like those of the new plan of university administration and the effects of reorganization of the Board of Trustees. This leaves me to treat in a more abstract way of certain features relating to university control which have come under my observation, and which are not always viewed in a free way by alumni who are deeply interested in the full and round success of their *Alma Mater*.

The German Emperor is quoted as saying that things are not as they are in this world, they are only what we can get others to believe them to be.

The value of a teaching institution depends largely upon the number of men who are disagreed with each other, each one of whom is confident that things are as they are from his point of view. The idea which I wish to convey is this, that the large kind of disagreement which belongs to strong men constitutes parallelograms of force which secure important resultants. The stronger an institution and the larger its number of men

who are disagreed with each other, the more diplomatic must be the man at the helm who guides the destiny of the institution as a whole. This brings me to the point of asking you to fully appreciate the character of your President, and to take into consideration for purposes of comparison the difficulties in which other universities find themselves.

During the past ten years I have observed with interest your President's ready adaptability to such complicated adjustments as those which belong to a great institution with the double responsibilities of state support and of endowed foundation.

It is my feeling that when a modern university president steps into the presidential chair of the nation, it represents a movement belonging to the Twentieth Century, and allied to the civil service principle of having thoroughly trained men assume the responsibilities of high position. The president of a large university is nowadays perhaps the best trained man in this country for the position of President of the United States, for the reason that the university represents the entire social system of our country at its best.

In a university there is always conflict between the administrative and the academic parts of the institution. The university is conducted by a very large number of individual minds at work within the lengthened shadow of one man, quoting the idea of Emerson.

Each one of the departmental leaders is prone to feel himself well qualified for managing the affairs of the entire institution and it is the glory of our educational system which allows each man to develop this kind of spirit and ambition.

Speaking of universities in general, when the leader of a department, through diplomacy or otherwise, has displaced a capable helmsman the corporation has frequently enough found itself in deep trouble.

There is no human institution which includes a large number of individual minds at work, in which disturbing groups of dissatisfied men do not become assembled from time to time. Sometimes these are mischief-makers, unconsciously responding to that spirit of unrest which belongs to the great struggle question of organic life. Such elements of unrest may become grouped

together without philosophic *raison d'être*. At other times there is a union of opposing elements under judicious guidance in which the higher human attributes are carefully and well directed for purposes of desirable change. We must distinguish sapiently between these two groups, both of which may be present simultaneously in any one institution.

The stability of an institution, like the stability of a government, rests upon its constitution. The president of a university is a visualized creed. In addition to being subjected to the parallelograms of forces of favor and disfavor, he is subjected to a special factor of disturbance which is commonly overlooked. He is dealing with an unusually large number of men who represent a high degree of culture in faculty and alumni. In these groups we find a considerable proportion of those who as men of remarkable talent have approached cultural limitations and who are strongly individual as representatives of diverse lines of training. In these groups we are particularly apt to find a small but potent percentage of highly sensitized individuals of neurotic tendencies who manifest in their state of unrest a morbid desire to change everything. Henri Rochefort, the French Deputy, was an example of this type.

Let us for purposes of description classify such people by combining a Latin and German root and calling the individuals "vexels" (Latin *vexare*, to shake; German *wexeln*, to change). Vexels appear in practically every large group of people who are organized for any purpose whatsoever, and they must be reckoned with as a definite psychologic factor in all institutions or all movements in which men are united for a purpose; in the shop, in a political party, in the university. Vexels are managed fairly well in North America, in Germany and other countries in which the executive ability of leaders suffices to retain control of situations. In a university we have to be particularly on guard against the vexels in faculty and alumni, who have no conscious selfish aims, but who are responding morbidly to that phase of evolution which calls for perpetual change. This is merely one demonstration of nature's method as it appears in all organic life and projected into the institutions belonging to those organisms which we call man. The influence of the unselfish vexel is more insidiously disturbing than the influence of self seeking vexels in a political party, where motives of men are instantly subjected to survey for purposes of review and

alignment. This unclassified activity of a single-minded vexel escapes notice as such in a university faculty or among a body of alumni who are not in a state of awareness concerning its psychologic meaning. The influence customarily is noted in its application only.

The influence of any individual depends upon his personality; his personality depends upon his psychology; his psychology depends upon the instincts which have been held in subjection and modified by culture, or which have been allowed to roam loose in such a way as to molest others.

The university president then has not only to take charge of the ordinary influences opposed to each other and to him, belonging to the normal evolution and healthful spirit of life, but he is subjected, more than almost any other man in power, to the insidious influence of unselfish vexels.

The alumni may appreciate our own president more fully perhaps, if I take up, for the purposes of review, some of the requirements and responsibilities belonging to a university president.

An Irish member of Parliament conducted very successfully the affairs of one corporation in which I was a director. I complimented him upon his success and asked how he managed to meet so many different minds and merge them properly when conducting our affairs. He replied: "Well, you see in my position a man has to learn to be like Caesar's wife, all things to all men."

Let me call your attention for a moment to a report which appeared in *Science* for May 2nd, 1913, by Professor William T. Foster of Portland, Oregon. Professor Foster, in order to become familiar with questions relating to the higher education in the United States, visited one hundred and five universities and colleges in twenty-nine states in the course of three years. He was a guest in the households of trustees and faculty, of students and citizens, while engaged in making observations. At the end of three years he felt sufficiently acquainted with the situation to form judgments concerning the success of presidents of fifty-one of the universities and colleges. In the remaining fifty-four he had not collected evidence for a valid generalization from testimony pointing unmistakably in one direction. Of the fifty-one presidents, thirty-four appeared to be unsatisfactory in the sense that the majority of the faculty, students and alumni, of thirty-four institutions appeared to be in favor of a new president.

Professor Foster came to the conclu-

sion that two college presidents out of three are regarded as failures and this proportion was found in institutions which are generally regarded as successful institutions and most likely to be attractive to men of power.

The university president must, according to our present ideas, be a man who is recognized among scholars as a scholar, to be treated with respect on that basis. As a scholar, however, he has commonly directed his life work away from training in executive talent and business method.

The increasingly complex character of educational institutions at the present time would really call for the sort of skill and training which in the commercial world would insure engagement of a man at a salary very much larger than that which commonly is given a university president.

The university president must have not only the training of a scholar, but particularly that of a teacher, otherwise he can not enter into that spirit of sympathy with the teachers and with their students which would make him particularly adapted for the position. The scholar is not necessarily a teacher and the teacher is not necessarily a scholar, but the university president must at least know and "feel" the principles which relate to success in both occupations.

This knowledge and feeling on his part enables him to select teachers who would have standing sufficient for allowing them to enter the presence of the trainer of the crew, because of their ability to find points of contact between Dante and a coxswain. Ability to know teachers and scholars in a comprehensive way will allow a university president to avoid the dangers inherent in the great force of propinquity. The three dominant forces in the social world are love, oratory and propinquity, and of these three propinquity is most alert in its action. In every university faculty there are men who through faithful work and diligent attention to their duties have honorably placed themselves in line for promotion. These men who are nearest at hand for promotion purposes are not necessarily talented. Geniuses, however, who have developed in some distant institution and who may be brought to a university and placed over the heads of conscientious faithful workers, are the ones who really bring renown to an institution.

The university president who responds to the tremendous pull of propinquity and promotes his faithful workers who

are in line, promptly reduces the whole institution to mediocre position. This responsibility of selecting famous teachers belongs particularly to a distressing part of the university president's function. He cannot comfortably and diplomatically leave the question of selection of geniuses to a committee of the faculty of the various colleges in a university. Asking a committee of the faculty of a college to select a teacher who is superior to other members of that faculty, would be similar to the policy of a school teacher at the country school who sends a boy out to cut a switch with which he is to be whipped. Personally I always cut poplar under those circumstances. A committee of the faculty is by no means to be trusted for the selection of a man who is to bring renown to the university. The high priest Caiaphas was chairman of a committee of the faculty.

The university president is not only obliged to oppose the wishes of his faculty when making a bid for a remarkable teacher, but he must also oppose such members of the Board of Trustees as are doubtful about the expediency of going to the expense of employing genius.

The president must have an eye on all the teaching which is being done by his entire staff. The character of supervision which he is obliged to employ is of high order, and he must learn that when any one teacher is regarded with disapproval by other teachers the subject is one requiring unprejudiced investigation and judicial decision. When any one teacher is held in disfavor by a large number of his colleagues, we assume that he is distinctly superior or distinctly inferior. The president cannot judge in this matter at all from the reports which come to his ears, and he is very apt to be misled by information coming from several sources unless he analyzes the situation according to the calm methods of an Aristotle.

The professional requirements of teachers at the present time are much higher than formerly, yet small degree of supervision is apt to be given by university presidents in general, to men who most require it.

The actual business management of a university may be conducted by the Board of Trustees and by employees not engaged in teaching, yet the president is held responsible for that part of the management of the institution, and his responsibility amounts to the checking up of all the work relating to the business of the institution.

The president must be a diplomat in his relations with municipal or state

authorities, and in the promotion of good relations with other institutions. He must possess that peculiar persuasive quality which goes with a most sincere interest in, and belief in, the value of his institution,—to the extent that he carries suggestion in his very walk and in the glance of his eye, so full of meaning that no benefactor, with available funds at his disposal, can escape from the hypnotic influence.

There are two ways in which a president may obtain endowments for his institution.

(1) By making the institution so attractive in its various departments that public spirited men perceive the need for giving financial support.

(2) The second way consists in employing personal persuasion in such a way as to bring endowments to the institution. The first way is the larger and more satisfactory in the end.

An important feature of the successful university president is that social rotundity which consists in the possession of a gracious, wise and diplomatic helpmeet, who disputes the theorems of those geometricians who assume that one half cannot be larger than another half. Theoretically two halves are equal but man is a gregarious species and consequently the social half of the president's life is best managed by the larger half in this field.

On at least two occasions which came to my knowledge, when the presidency of an institution hung in the balance, the Board of Trustees discussed very gravely the fine characteristics of two prospective presidents' wives. Unending social functions at the home, in the town, in the state and abroad, in which a president and his wife are conjointly important, leave us in no doubt about the nature of a symphony in which two voices lead.

The president must, above all things, be a public speaker of recognized ability. He must give expression to his sentiments and feelings in such a way as to arouse interested response from very many kinds of audiences, and to nullify the old saying "*Quot homines, tot sententiae.*"

Before becoming a member of the Board of Trustees, I assumed that a president had something of the power of a despot over the business part of an educational institution. It was my impression that he parcelled out work for the trustees in order to avoid encumbering himself with all the details of executive action, and the Board merely ratified his decisions. As a matter of

fact when authority in business matters in an educational institution is given over to some one beside the president, the budget is more unsatisfactory than when the president is leader in budget making, and his nearest and dearest wishes in business matters are often over-set by the Board of Trustees.

Before obtaining experience it was my feeling that the complicated affairs of a university might best be managed by some business man who could not even spell pedagogy, much less pronounce the word correctly, but after ten years of service upon the Board of Trustees, I realize that the president must enter sympathetically into every feature of business as it applies to members of the faculty, to other employees, and to every feature of life upon the campus.

The resentment felt against a president is often primal in its nature, but not recognized as such. It represents primitive response to the feeling of hatred of centralized power. We observe the working of the same spirit in civil governments. People work harmoniously in good co-ordination until a government is well established, and then begin to rebel against centralization of responsibility and authority. The same features of human nature appear in connection with a growing university.

As a member of the Board of Trustees, I would impress upon faculty and students the idea that centralization of responsibility and authority in a president is nothing more than crystallization of wishes which appeared originally in nebular form. The president stands only as a figure of centralization because the democratic Board of Trustees really carries out only those parts of his line of suggestion which appeal to their assembled judgments. I need not call to your attention the personnel of the entire Board of Trustees, but shall speak for a moment of that group known as the Alumni Trustees.

Remembering that Cornell University is both an endowed institution and a state supported institution it is a rather remarkable fact that it has not more frequently outgrown any part of its administration.

When our University was first established, we had only four men in administrative positions but at the present time there are the president, treasurer, assistant treasurer, superintendent of heat, light and power, superintendent of buildings and grounds, besides several others whose positions belong in classifications as administrative positions.

A conscientious trustee may feel at

times that his committee is not doing the work that it should. One alumni trustee stated that he was inclined to resign from a certain committee because of the small degree of work accomplished. A reference to the secretary's records indicating the number of meetings which he attended and the number from which he was absent gave evidence that in his modesty he had not fully realized his importance as a unit.

Our Board of Trustees consists of some forty members,—sometimes one or two more or less. Those who represent the State do not take the most active part in discussion at board meetings, but they serve a perennially valuable purpose in keeping the balance of the university in relation to subjects of State interest. The most active work is done by those trustees who are appointed by the board and by the Alumni Trustees. These take charge of the major part of committee work belonging to management of affairs of the university. So far as activities are concerned, there is no distinction between the appointed trustees and the elected trustees (alumni trustees) because the chairman makes his selection of committeemen from those who are best adapted for carrying out plans which may be under consideration. It is a question if the chairman even remembers which ones of the trustees are of the appointed group, and which ones belong to the alumni group. Selection for committee work is made wholly on the ground of adaptability and fitness, without other consideration.

In former years the chairman of the board meeting was changed frequently as a matter of courtesy, but of late the executive ability, knowledge of men, and general experience of one member in particular has resulted in his acting in consecutive meetings of the board.

The most valuable single group of trustees, and those to whom we are most indebted, consists of the Ithaca members. Busy men of acknowledged responsibility in affairs and very much occupied with their own particular occupations have generously and with enthusiasm given their time and experience to the work of local board meetings. The results of their conferences and their decisions are reviewed at length by the entire board, which adopts or rejects the recommendations of the local board. The alumni of the university can never fully repay in gratitude the work of the Ithaca trustees.

Personally I have served as trustee and director in many kinds of institutions and corporations, and my attendance

upon the meetings of the Board of Trustees of Cornell University has always been an inspiration, because of the altruistic attitude of all members of the board. In business corporations particularly, and in some educational institutions, I have been accustomed to noting that some one dominating individual, aided by a clique which he diplomatically arranged, sought to control proceedings. I am not sure on the whole but this is desirable in connection with a purely financial corporation.

At the meetings of our University Board of Trustees, however, the strongest men with definite plans and ideas of their own have been unselfish in retreating from their positions in response to the decisions of the board as a whole. All discussions relating to large and intricate subjects have been upon such a high plane and with such fine display of higher mental attributes, that my attendance upon the meetings of the Board of Trustees has filled me with encouragement for the future of our educational institutions in general, believing, as I do, that American universities are guided by other presidents and boards of trustees equally loyal to the higher American ideals.

Our present Board of forty-one members is not too large. The University of Wisconsin with a smaller number of trustees,—fifteen, with its recent upheaval and threatened dissolution, might perhaps have escaped many of its complications had its board of directors consisted of thirty members instead of fifteen.

As a practical matter of fact all items of affairs coming under the analysis and judgment of the Ithaca members go to the University President's cabinet for purposes of review. The executive committee has acted as a cabinet on business matters for many years. Its value has been in suggestions and advice which are often unrecorded in matters which are not mentioned in official reports. A particular change which would seem to me desirable would consist in a finance committee formed largely from among the Ithaca representatives, who are recognized in the financial world as men of experience and responsibility. This would avoid some of the delays depending upon the fact that too large a part of the financial committee, as commonly formed, consists of men living in cities at a distance from Ithaca.

Women graduates of the University have sometimes complained about the lack of attention by the Trustees in matters pertaining to Sage College, but

it must be remembered that an equal number of complaints, all having more or less basis in fact, are aimed at all colleges of the University. The reason why particular attention has been given to complaints from the women is because of a certain gallantry, and Sage College or women students' questions when brought before the Board of Trustees have sometimes received more attention that would be given complaints of equal moment relating to other colleges of the University.

No matter from what source complaint comes, it is promptly subjected to analysis, and I do not remember that any complaint relating to any college has been passed by as unimportant. It has been given full consideration with an effort at making fair adjustment. This matter of fairness in balancing the many inharmonious views belonging to any human institution has been a salient feature of our particular Board of Trustees.

When a master of a ship setting sail to the southward prays for favoring winds, he interferes with the plans of the master of the ship setting sail to the northward, and the effort of our University Trustees has always been toward giving the fairest wind that could be adapted to the largest number of sails.

Our Board of Trustees has been particularly clear from designing individuals who seek election to office for their own political, financial or social advancement. Those of us who are familiar with the affairs of the world know the extent to which the designing individuals seek position in political, state or corporation affairs. I know of only one instance in which a trustee of Cornell University sought that position, or in any way laid plans for his election to the office. This one instance was notorious. In all other instances which have come to my knowledge, and I have information relating to almost every trustee, permanent or of the alumni group, during the past ten years, the individual has been sought, and the question of candidacy not even proposed to him or her until various features of his or her civil life had been carefully weighed. The fact that any individual wished election to the Board of Cornell University Trustees for the purpose of furthering any of his own ends would immediately prejudice the entire Board against his election.

In case some question should arise concerning any proposed action of the Board of Trustees, and alumni sentiment in the matter is desired, there is

one rather brief way for getting at alumni sentiment, through addressing the secretaries of the various Cornell University clubs.

The club is the place where all topics of the day are discussed freely, and subjected to the action of many minds. It is from the clubs that alumni sentiment will best be ascertained, although the trustees must always make inquiry as to the influence of any individual or faction seeking to develop some particular sentiment for a purpose.

All of the trustees, permanent or of the alumni group, are individuals who have already established their positions in the social world and who have no time to devote to university trustee work excepting in public spirit and in willingness to serve. They often subject themselves to great inconvenience or financial loss in order to respond to the demands of a University which has grown with such rapidity that it becomes practically a working model of the whole state and of all American social order.

Boost for the Alumni Fund

Anonymous Gift of \$2,500—Chance to Get \$2,500 More

A gift of \$2,500 has been made to the University through the Cornellian Council by some person who withholds his name. A draft for the amount was received by President Schurman, who wrote the Treasurer of the University about it on June 22 as follows:

"I have received the inclosed draft for \$2,500 from one who is interested in the Cornellian Council and who desires this amount to be credited to the Cornellian Council funds, but does not wish to have his identity disclosed. Will you please credit the money as suggested and notify Mr. Flack of the contribution."

Another friend of the University, who is a regular contributor to the Alumni Fund, has informed the secretary of the Council that he will give an additional \$250 this year if nine others can be found before July 31 who will each give \$250. Mr. Flack has already found two and is doing his level best to round up seven more.

PRESIDENT OF THE MASQUE

FOR ITS PRESIDENT next year The Masque has chosen Elsworth H. Dederer '16, of New York City. He had parts in both the junior and the senior week performances this year. He is a member of the Phi Gamma Delta fraternity.

Peace Conference Held Here

A Hundred Student Delegates in Session on the Campus

A Conference on International Relations brought to the Campus last month more than a hundred students from about forty American colleges and universities. The conference was in session from June 15 till June 30. The delegates lived in Sage College and most of the meetings were held there. It was under the auspices of the World Peace Foundation that the conference took place. The Carnegie Peace Foundation co-operated by paying the expenses of the student delegates.

Norman Angell, author of "The Great Illusion," was the leader of the conference. Other speakers who came here for particular meetings were Professor James G. McDonald of Indiana University, Professor Sidney L. Gulick of Tokio University, Major George Haven Putnam of the National Security League, Hamilton Holt, editor of *The Independent*, Roger W. Babson and Charles A. Sibley of the Babson Statistical Organization, Professor George H. Blakeslee of Clark University, August Schvan, Percy Mackaye, William English Walling, W. S. Kies of the National City Bank, Frank Crane of the *New York Globe*, and Hudson Maxim of the Navy League. Dr. Andrew D. White spoke on the Hague Conferences. Professors Burr, Orth, Schmidt, and Hayes of Cornell led some of the discussions.

The daily discussions during the two weeks dealt with almost every conceivable phase of international relations, political, economic, and commercial. The conference voted to accept each of the five articles of the "minimum program" of the Central Organization for a Durable Peace which has its headquarters at The Hague. These are, in brief, no conquest of territory, liberty of commerce, development of the Hague Conferences, reduction of armaments, and abolishment of secret treaties. A resolution was adopted advocating a conference of American republics to take concerted action toward establishing and framing a body of international law such as would be likely to secure consideration for neutral rights and interests at the settlement following the present war. The conference also resolved to establish a federation of international polity clubs whose aim shall be to give America a rational foreign policy.

DEAN MARTIN of the College of Architecture is at the Panama Exposition.

For Second Term Rushing

Seventeen Fraternities Have Agreed to the New Plan for Next Year.

A second meeting held by the fraternities interested in adopting second term rushing next year resulted in the addition of seven more fraternities to the list of those ready to take the step. They are: Alpha Tau Omega, Beta Theta Pi, Delta Phi, Kappa Sigma, Phi Gamma Delta, Phi Sigma Kappa, and Theta Delta Chi. This makes seventeen in all. The first ten to commit themselves were: Alpha Delta Phi, Chi Psi, Delta Upsilon, Delta Kappa Epsilon, Delta Tau Delta, Eleusis, Kappa Alpha, Phi Delta Theta, Psi Upsilon, and Zeta Psi.

Complete rushing rules will not be adopted by the new association until next fall, but they will probably conform very nearly to the text of the rules of the old association except for the delay in beginning the rushing period. It is also likely that each fraternity will be allowed three engagements with each freshman instead of two as was the case last fall.

Officers of the new association have been elected as follows: President, P. F. Sanborne, Elmira, Alpha Tau Omega; secretary, Weyland Pfeiffer, Scarsdale, Delta Upsilon; executive committee, G. D. Buckwell, Cleveland, Alpha Delta Phi; A. L. Feick, Sandusky, O., Delta Tau Delta; R. A. B. Goodman, Grand Rapids, Mich., Kappa Alpha; F. T. Hunter, New Rochelle, Kappa Sigma; J. S. Lewis, Amsterdam, Zeta Psi. These officers, except for one member of the executive committee, are exactly the same as those elected by the old association from which these seventeen fraternities have seceded.

President Schurman, in a talk with the president of the new association, signified his approval of the plan.

THE FAR FARING FURLONG

Charles Wellington Furlong, whom many Cornellians know, is a member of a party which is now on board the sixty-foot schooner *Kitty A.*, bound from Newport, R. I., to the west coast of Africa and neighboring islands, in the interest of the department of comparative zoology of the Peabody Museum of Harvard University. The schooner will touch at the Azores, the Madeiras, and the Canaries, and may make a run to the Cape Verdes. The expedition hopes to return to this country by the middle of October.

OBITUARY

Mrs. Dean Sage

Mrs. Sarah Manning Sage, wife of the late Dean Sage, died at her home near Albany, N. Y., on June 29. Mrs. Sage's husband was the elder son of Henry W. Sage. Both she and her husband were generous benefactors of the University. He founded the Sage Chapel Sermon Fund with an endowment of \$30,000, and soon after his death in 1902 she added \$40,000 to that fund. Dean Sage gave the University Stimson Hall, and he and his brother, William H. Sage, were the joint donors of the University Infirmary and its equipment and endowment. Mrs. Sage and her children gave the pulpit in Sage Chapel. She leaves two sons and three daughters. One of the sons is Henry Manning Sage, chairman of the finance committee of the state senate.

George F. Simpson '79

George Frederic Simpson, B.C.E. '79, died at his home in New York City on April 23, 1915, of cerebral abscesses. Since 1901 he had been employed as an engineer by the Public Service Commission in New York City. Before that he had been engaged in subway construction. He leaves two sons and three daughters. One of the daughters is a graduate of Cornell in the class of 1914 and another is now in the University.

William B. Hoyt '81

William Ballard Hoyt, of Buffalo, died on June 11 at a Buffalo hospital after an operation for appendicitis. He had been ill for more than three months with gall stones and had returned home from White Sulphur Springs a few weeks before his fatal attack.

Mr. Hoyt was born at East Aurora, N. Y., on April 20, 1859, a son of Horace and Sarah (Ballard) Hoyt. He entered Cornell in 1877 and graduated in 1881 with the degree of Bachelor of Philosophy. He was a member of the Theta Delta Chi fraternity, an editor of the *Era* (1879-80), one of the founders of the *Sun* (1880), a competitor for the Woodford Prize, and a Commencement orator. He was one of the alumni elected to Phi Beta Kappa soon after a chapter of that society was established at Cornell. He was always a loyal and interested alumnus of the University. For a time he was president of the Western New York alumni association. In 1895 he was elected alumni trustee for a five year term.

When he left the University Mr. Hoyt went to Buffalo and entered the

law office of Humphrey & Lockwood. He was admitted to partnership in that firm after his admission to the bar in 1883, and he retained the membership until his death, although there were many changes of the name as members retired and were succeeded by others; the firm's latest name was Hoyt & Spratt. He earned a high reputation both as pleader and as counselor. His firm represented locally the New York Central Lines, the Western Union Telegraph Company and other large interests. He was a director of the Pierce-Arrow Motor Car Company, the Third National Bank, the Commercial Trust Company and other corporations, and was connected with the Buffalo Dredging Company, the M. H. Birge & Sons Company and the Buffalo Sanitary Company. From 1886 till 1889 he was assistant United States attorney for the northern district of New York, and in 1894 he was appointed by Attorney General Olney as counsel to the Interstate Commerce Commission for the states of New York and Ohio, with the title of assistant attorney general. Except for those two appointments he never held or sought public office, although he was a leader in Democratic party counsels. He served as a trustee of the Albright Art Gallery, as a curator of the Buffalo Public Library, and as president of the Buffalo Club. When the news of his death was received, the United States district court and all the terms of the supreme and county courts were adjourned as a mark of respect to his memory and the flags on the Buffalo city hall were lowered to half mast. The Erie County bar association, the Lawyers' Club, and other bodies appointed committees to attend his funeral. The formal expressions of sorrow at his death speak not only of his ability and force but also of his courtesy and gentleness.

Mr. Hoyt was married on December 20, 1887, to Esther Lapham Hill, who survives him, with a son, John D. H. Hoyt, and four daughters, Mrs. Lester F. Gilbert, Mrs. Ansley W. Sawyer, Miss Albertine Hoyt and Miss Hilda Hoyt. He leaves two brothers, one of whom is Orson C. Hoyt of the class of 1899.

The Board of Trustees of the University at their meeting of June 15 took the following action:

"William Ballard Hoyt, an alumnus of this University, class of '81, a trustee elected by the alumni from 1895 to 1900; able lawyer, trusted counselor, good citizen, died at his home in Buffalo,

N. Y., June 11, 1915; the Board of Trustees of Cornell University makes this record in appreciation of his services to the University and in recognition of a life so lived as to reflect honor and credit upon this University."

H. C. Beauchamp '88

Howard Carter Beauchamp died on April 2, 1915, at Knoxville, Tenn. He was born at Ravenna, Ohio, on October 7, 1865, the son of the Rev. William Martin Beauchamp. He prepared for college at the academy in Baldwinsville, N. Y., entered the course in letters at Cornell in 1884, and graduated with honors in 1888. He was a member of the Cornell Congress, one of the editors of the *Cornell Magazine*, and a member of the *Cornellian* board. He was a Commencement speaker and received special mention at graduation for work in history. After his graduation Beauchamp was employed as a reporter on the *Tribune* and afterward on the *Press* in New York. He left New York to become editor and publisher of the *Recorder* at Fayetteville, N. Y. From 1901 till 1905 he was engaged in newspaper work at Dwight, Ala. In 1906 he became editor of the *Herald and Tribune* at Jonesboro, Tenn., an enterprise in which he was associated with Congressman Brownlow. After Mr. Brownlow died Beauchamp established the *Jonesboro Advance*. He sold that paper in 1913 and moved to Knoxville, where he continued to do newspaper work until his death. He was married in 1893, at Baldwinsville, N. Y., to Lillian Frances Weed, who survives him, with a daughter.

Morris Kush '10

The death of Dr. Morris Kush by drowning at Lake George, N. Y., has been noted in the NEWS. Dr. Kush entered Cornell in 1906, after graduating from the Ethical Culture School of New York. He received his A.B. degree in 1910 and continued his studies at the Cornell Medical College in New York, where he graduated at the head of his class in 1913. He received the first John Metcalfe Polk Memorial Prize and was elected to the honorary medical society of Alpha Omega Alpha. He won first place in the examinations for appointment to the staff of Mount Sinai Hospital and at the time of his death he was first junior house surgeon there. At the medical school and the hospital he was distinguished for industry, loyalty to his sense of right, and self-sacrificing devotion to his friends. He was twenty-seven years old and was unmarried.



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THERE will be one more issue of the NEWS after this one to complete the volume, and that issue is to be published early in August. It will be followed by an index of the volume. A copy of the index, with a title page, will be sent free to any reader of the paper who asks for it. A bound volume of the ALUMNI NEWS, with an index, is the only available complete record of all Cornell University activities for the year.

THERE IS A PARAGRAPH in this number to which we wish to call the widest possible attention. It tells of a gift of \$250 to the Alumni Fund, made on condition that nine other gifts of \$250 are obtained before July 31, the end of the University's fiscal year. Two such gifts have been obtained by Harold Flack, the Secretary of the Cornellian Council, and seven more have yet to be procured in order to secure the initial donation. Mr. Flack is working hard to get them, and the NEWS hopes that this notice of

his effort will meet the eyes of at least seven alumni who are able and willing to make his effort successful. This has been a hard year for the Cornellian Council, for obvious reasons. The Secretary is making unusual exertions to insure that the 1915 instalment of the Alumni Fund shall not fall below the \$20,000 which has been turned over to the University in each of the last two years. The outlook was dubious in June but now it is more encouraging. There has been an anonymous gift of \$2,500 to the Fund, and that is a big help. If Flack succeeds in getting this other \$2,500 he will be well along toward bridging the gap. And for the remainder he must depend on the continuance of that kind of loyal support which has furnished the bulk of the Alumni Fund, namely, the small gifts of individual alumni. Times are bound to improve, and the Fund will recover from its temporary setback and continue to increase, but right now it needs a little extra lift. The Secretary's address is 30 Church Street, New York.

ALUMNI ASSOCIATIONS INTERMOUNTAIN

The Cornell Association of the Intermountain Region met on the night of the Poughkeepsie Regatta, June 28, at the University Club in Salt Lake City, for its regular semi-annual gathering. Toasts and speeches were made in honor of the "Old Man," Jack Moakley, and Dr. Sharpe. Classes were represented from 1878 to 1914. There are about seventy-five Cornellians in Utah and there is an active alumni association which meets on the Saturday after Thanksgiving and on the night of the intercollegiate regatta. A telegram of congratulation was sent to Mr. Courtney for himself and the crew. Although the Utah Cornellians were more than pleased to be able to chant the cry of victory after two long years of waiting, they voted that they would rather have lost to Stanford than to any other. A movement was inaugurated to establish a regular Cornell luncheon to be held at a convenient point in Salt Lake City, at either the Hotel Utah or the Newhouse Hotel.

CHICAGO

Under the auspices of the Cornell University Association of Chicago, a dinner was given to a large number of preparatory school boys and their fathers at the University Club on June 7. The "college room" was fixed up with long tables and the waiters and cooks, in red and white suits, were arranged along

the sides with the food. There had been some doubt whether this method of helping themselves would appeal to some of the fathers, but it worked well and seemed to help in promoting sociability. Professor Kimball gave a good talk and showed some pictures of the Campus. Billy French '73 was master of ceremonies. The arrangements were made by a committee of which Chuck Cheyney '11 was chairman.

NEW ENGLAND

The Cornell Club of New England will hold its Annual Outing and "Wash" at the Villa Napoli, Nantasket Beach, on Saturday afternoon and evening, July 31. The program includes a baseball game, probably between the even and the odd classes, although it is possible that arrangements will be made for a game in which the representatives of some other college will take part. A shore dinner will be served shortly after six o'clock, and a good crowd is expected to partake of it.

WOMEN OF 1909

Mrs. R. W. Sailor (Miss Queenie Horton) has been appointed women's secretary for the Class of 1909 to succeed Mrs. M. S. Goldberg (Miss Laura Joachim), resigned. It is requested that the women of the Class of 1909 forward their names and addresses at once to Mrs. Sailor and keep her posted on any change of address and items of interest as they occur. Her address is 135 North Ridgeland Avenue, Oak Park, Ill.

"GREAT RECORD FOR CORNELL"

Cornell has enjoyed a remarkable year in sports. The football team defeated Pennsylvania and ranked among the best; the basketball team was accorded a place among the first four in the East; the track and field team won the intercollegiate championship; the baseball team was strong and well balanced and a worthy opponent of any nine played; the crew after losing to Harvard and Yale at two miles came back strongly and won the intercollegiate regatta at Poughkeepsie; the lawn tennis team was second only to Princeton; the wrestling team again carried off the highest honors in the college world; the 'cross-country team did the same. Cornell men will not say that their football and baseball teams were better than Harvard's or that their crew was stronger than Yale's. But all in all they have reason to be proud of their athletic year which began last September and ended a few days ago.—"Herbert" in the *New York Tribune* of July 6.

Thanks For Residence Halls

A Resolution Addressed to the Anonymous Donor

A resolution of thanks to the anonymous donor of the \$335,000 for Residence Halls A, B, and C was adopted by the Board of Trustees at the meeting of June 15, as follows:

"Through the repeated generosity of a friend whose name thus far by his request has been held from announcement, the University has been presented with the further sum of \$85,000, which enables it to enter upon the construction of another dormitory, and thus approach by another long step the greatly desired goal of being able to furnish its students with comfortable and economical homes. Therefore be it

"Resolved: That through our Chairman Mr. Boldt, we express to this undisclosed donor our grateful appreciation of his latest benefaction and assure him that in our opinion at the present time no more helpful University purpose could be served than the one which is being accomplished by the aid of his gifts, and we venture to hope that at some future day it may be permitted to the University to express to him by name its sense of gratitude for what he has done in such a generous and unostentatious manner."

Alumni Field Donors Thanked

Board of Trustees Expresses Gratitude for Their Generosity

The Board of Trustees at its meeting on June 15 adopted resolutions expressing the University's gratitude to the unnamed donor of Schoellkopf Memorial Hall and to the members of the Schoellkopf family who gave so generously the means to complete the equipment of the track and football section of Alumni Field. It was also resolved by the Board, if the Faculty concur, that University exercises be suspended at the time of the dedication of the Memorial and of Schoellkopf Field, October 9 next. Exercises will be held at noon, and in the afternoon there will be a game of football between the Williams College and Cornell teams.

Not much work is being done on the field this summer. The entrance gates of the large stand are almost completed. The filling of the terraces for automobiles, back of the stand, is in progress.

Following is a copy of the Board's resolution:

"Whereas, through the generosity of an alumnus of the University, who has not yet consented that his name be

announced, a beautiful training house has been constructed upon Alumni Field at an expense of about \$100,000 which has, at the donor's request, been named the Schoellkopf Memorial, and

"Whereas, the football and track portion of Alumni Field which has been named Schoellkopf Field and its stadium have been constructed through the generosity of members of the Schoellkopf family at an expense of more than \$75,000, and

"Whereas, the Alumni Field Committee has presented to the Board a report of such facts and has requested that the University make formal recognition of the dedication of the Schoellkopf Memorial and Schoellkopf Field,

"Resolved, that all of such proceedings and action of the Alumni Field Committee be approved, that the Alumni Field Committee be requested to extend to such donors the hearty thanks of the Board

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for their generosity and, the Faculty of the University concurring, all regular exercises and undergraduate instruction be suspended from 12 noon until 2 P. M. on Saturday, October 9th, 1915, on the occasion of the formal dedication of the Schoellkopf Memorial and Schoellkopf Field."



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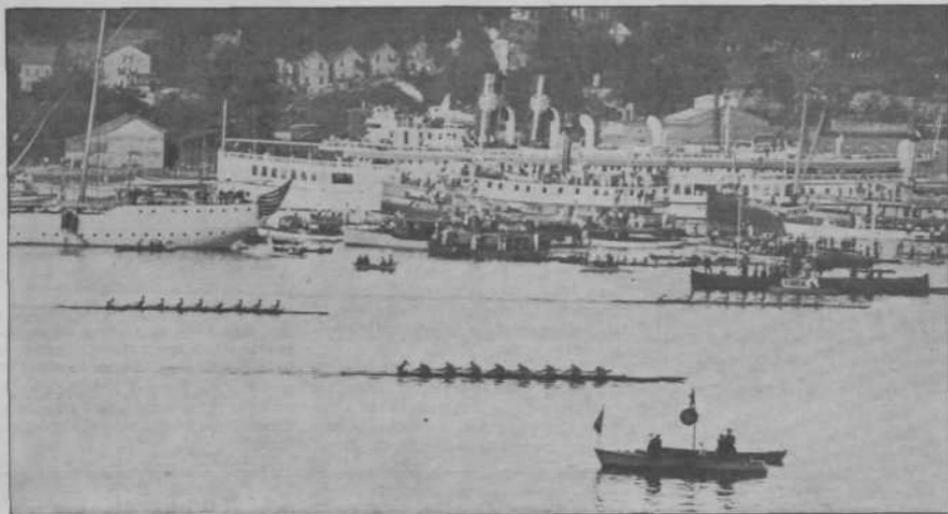
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FINISH OF THE FOUR MILE RACE ON THE HUDSON JUNE 28. THE CORNELL CREW IS CROSSING THE LINE, STANFORD IS SECOND, HALF A LENGTH BEHIND, AND SYRACUSE IS THIRD
Photograph Copyright by American Press Association

Cornell Again Victorious on the Hudson

Results of the Races

University Eight-Oared Shells, four miles—Won by Cornell, 19:36 3-5; Stanford second, 19:37 4-5; Syracuse third, 19:43 3-4; Columbia fourth, 20:00; Pennsylvania fifth, 20:10 1/2.

Junior University Eight-Oared Shells, two miles—Won by Cornell, 10:00 1-6; Pennsylvania second, 10:05; Columbia third, 10:07 3-5.

Freshman Eight-Oared Shells, two miles—Won by Syracuse, 9:29 3-5; Cornell second, 9:43; Columbia third, 9:47 4-5; Pennsylvania fourth, 10:01 2-4.

The Cornell Crews

University Eight—Stroke, John L. Collyer '17, Chelton-on-Hudson; 7, John E. O'Brien '18, Shortsville; 6, Albert A. Cushing '17, Ithaca; 5, George A. Worn '17, Reno, Nev.; 4, Cowles Andrus '18, Syracuse; 3, Gabriel E. Lund '17, Kristiania, Norway; 2, Royal G. Bird '16, New York; bow, Karl H. Fernow '18, Point Beacco; coxswain, Walter E. James '17, Charlotte, N. Y.

Junior University Eight—Stroke, Homer J. Brooks '15, Rushford, N. Y.; 7, Daniel S. Morgan '17, Uniontown, Pa.; 6, Gustave D. Stahl '17, Berlin, N. H.; 5, George G. Terriberry '15, Ithaca; 4, Lowry R. Lytle '16, St. Paul, Minn.; 3, Frederick Weisbrod '15, Brooklyn; 2, Lawrence D. Kingsland 2d, '17, St. Louis, Mo.; bow, Frederick H. Rayfield '15, Chicago; coxswain, Benjamin G. Pratt, Jr., '15, Hackensack, N. J.; substitutes, James C. Othas '17, Portland, Oregon, and William Calder '17, Harrisburg, Pa.

Freshman Eight—Stroke, Harry Handwerker, Baltimore; 7, Lawrence G. Brower, Mamaroneck; 6, John S. Coe, Waterbury, Conn.; 5, Joseph B. Kirkland, Ithaca; 4, Frank Nelms, jr., Philadelphia; 3, Glenn C. Wykes, Mineville; 2, Harold V. Fuller, Groton, N. Y.; bow, William D. Comings, Middletown, N. Y.; coxswain, Alfred S. Collins, Buffalo; substitutes, William F. Courtney, Boise, Idaho, and John P. Egbert, Ithaca.

Victory of a Fine Cornell Crew

The winner of the four mile race of university eights at the intercollegiate regatta on June 28 was a Cornell crew possessing skill and gameness that entitled it to rank among the great crews which Mr. Courtney has coached. The crew displayed a mastery of the Courtney stroke which was all the more gratifying after the defeats by Yale and Harvard in the early regattas of the season. Its victory was due primarily to its finished watermanship. But it had no easy victory and it showed that courage was another factor in its success when it was able, in the last half mile of the long struggle, to fight off the challenge first of Syracuse and finally of Stanford. Still another factor might be mentioned. That is the alertness of John Collyer, the stroke, who first saw Stanford making an unexpected spurt and threatening to snatch the victory from Cornell in the last hundred yards of the course. And it spoke well for the careful manner in which the Cornell oarsmen had rowed the four miles that they were able to respond to the Stanford challenge with a spurt which took them over the line winners by a scant half length.

The unexpected showing of strength by Stanford gave the race a dramatic

climax. It was one of the most exciting finishes ever seen on the Hudson. The Stanford oarsmen were the brawniest crew on the river, but the critics had no praise for the stroke which the eight had been taught to row. It was a stroke which seemed to call for extraordinary energy, and the belief was general that the crew would not be able to last through a four mile race. Therefore, after Cornell seemed to have won the race by wearing down Syracuse, the sudden appearance of the Stanford eight passing Syracuse and fast overhauling Cornell sent the thousands of spectators into an uproar of excitement.

Except for the final effort which Stanford made, the race was won by Cornell in the first two miles. And it was won with a slower stroke than some of the others were rowing. Early in the race Cornell settled down to a beat of twenty-eight to the minute. This was done so soon after the racing start that for a quarter of a mile or so Cornell was behind all the rest. Stanford had jumped away into the lead and had soon been passed by Syracuse. Then came Pennsylvania and Columbia, followed by Cornell.

The Cornell crew at that early stage seemed to be out of it, but a moment's

steady look at the work of the eight showed that they were taking it a good deal easier than the others and at the same time their boat was slowly drawing up. Without apparent effort Cornell passed Columbia and then overhauled Pennsylvania. At the half-mile Cornell was passing Stanford, and at the mile she was abreast of Syracuse. Still rowing that unhurried stroke, the oarsmen from Cayuga went ahead of Syracuse at the mile and one-half mark, and just before they reached the two-mile distance open water showed behind their boat. From then on they were never headed, although they had to fight to hold their lead.

During that two mile progress from last place to first, the work of the Cornell eight was a pretty sight. The boat "had a fine run on her," as an old river man put it. Number Two's puddle was breaking ten feet abaft the rudder post at the next dip of the oar. Perfect watermanship, and power applied with plenty of reserve, were carrying Cornell to the front. While the Cornell stroke was twenty-eight, that of Syracuse was thirty-two to thirty-four, Stanford's was thirty, and Pennsylvania at one time was rowing forty to the minute.

To understand how Stanford was able to come so near snatching a hard-earned victory from Cornell, one has to know the relative positions of the crews on the river. Cornell and Syracuse were far out in the middle of the river, Cornell farthest of all. Stanford had the position nearest the west shore.

Cornell's coxswain, Janes, intent on watching the last efforts of Syracuse, had failed to notice how dangerous Stanford, in that far away inshore lane, was becoming. The people on the observation train had seen it, and the crowd was seething with excitement. Cries of "Stanford wins" were being heard when Collyer, the Cornell stroke, took one look across the river and saw Stanford only half a length behind and sprinting. He lifted the stroke to thirty, thirty-four, thirty-six. The red and white oars flashed in unison and the boat took on new speed that carried it over the line a bare half-length to the good. Stanford had beaten Syracuse to second place. Just before that Columbia had taken fourth place away from Pennsylvania.

The Cornell eight was a totally different crew from the one which lost to Yale and Harvard in the early races. It had a drive and a unity, and there was a finish to its work, which were lacking in the earlier combination. It seemed to be conscious of its power, for nothing

else than confidence could account for the cool way in which Collyer dropped the stroke to twenty-eight and held it there while steadily regaining the distance that the crew had lost by the first rush of its rivals to the front.

The crew's work reminded one of some of the great Courtney eights of other years. Its speed without apparent effort, the run of the boat between strokes, the clean blade work and the response of the whole crew to the shading of the pace at different times, were all assurances of the perennial youthfulness of Mr. Courtney's coaching.

Coxswain Janes steered a good race. The only flaw in his work was his failure to notice how dangerous Stanford was getting in the last half mile. But it was his first race, and he had been kept busy watching Syracuse, which had made a desperate effort to overhaul Cornell after passing under the bridge at the three-mile point. Stroke Collyer saw Stanford coming up just in time. Janes had been told by veterans in the crew not to worry about the positions of any other crews during the first two miles, but to pick out and steer his course and to pass the word when the two-mile mark was reached. When the crew did reach that point it had passed all the others and had a full length over Syracuse, the nearest, and all Janes said was, "Well, we've gone two miles." Then Janes had to watch out for a bad eddy under the bridge, and he avoided it cleverly. Janes not only steered well but he helped the crew a lot by weighing only eighty-seven pounds.

Soon after the race the Stanford crew did a thing which increased the respect and liking which the Cornell men had learned to have for the men from the coast. The Cornell crews were eating dinner at their quarters when word was brought in to them that the Stanford men were outside and would like to see the members of the varsity eight. The eight went out on the lawn and found the whole Stanford crew there. Their captain said they had come to hand over their rowing shirts to the victors as trophies. The Cornellians had not bet their own shirts against Stanford and were reluctant to accept the trophies, but they were assured that such was the custom on the coast. So they accepted them, at the same time expressing Cornell's high regard for Stanford. The Stanford men had walked down the railroad tracks all the way from their quarters to perform this courtesy.

The time given out by the officials for the winner of the four mile race at first

was 20 minutes 36 3-5 seconds, with corresponding figures for the other crews. The accuracy of this was questioned by several unofficial timers, who had caught the time a whole minute faster. The question was settled by Mr. Evert Wendell, the chief timer, who wrote to Chairman Bogue of the Board of Stewards that he was convinced by the evidence that the minute indicator on his own watch had jumped, and that the minute should have been given as nineteen instead of twenty. The Board of Stewards thereupon reduced the time of all the crews in the race by one minute.

The victory of the junior varsity eight put the Cornell crowd into good humor at the beginning of the afternoon's program. The Cornell crew seemed to start badly because Penn and Columbia, the only others in the race, were off with a rush. They were all rowing in the neighborhood of thirty-two at the half-mile, and soon it was seen that Cornell was gaining. Going under the bridge, at the one mile point, they were all lapped, and from that point Cornell pulled ahead steadily and had a lead of a length and a half at the finish. The crew made a new record, cutting more than a minute off the time made by Cornell last year, when the two mile race of junior varsity eights was inaugurated at Poughkeepsie.

Cornell's freshman crew was rather disappointing, after its victories over the Yale, Princeton and Harvard freshmen. It took second place, three or four lengths behind Syracuse and a fraction of a length ahead of Columbia. After Syracuse had gained a commanding lead the work of the Cornell freshmen became ragged and Columbia was overhauling them fast at the finish.

R. G. Bird, No. 2 in the varsity eight, was told immediately after the race of the death of his younger brother in New York City that morning. The news had come to the Cornell quarters in a message from his father, who requested that it be withheld from him until after the race so as not to imperil the crew's success. Bird went home at once.

The Cornell oarsmen met on the train on the return to Ithaca and voted to postpone till next fall the election of a commodore.

The train bearing the crews arrived in Ithaca by way of Auburn at 8:30 next morning. The oarsmen were met by a local committee with automobiles and taken to the Dutch Kitchen for breakfast. Professor Crane made a speech expressing the community's pleasure in their success.

Mr. Courtney Seriously Ill**Suffered from a Fractured Skull During the Two Weeks on the Hudson**

Mr. Courtney came back from Highland-on-Hudson a very sick man. On the day of the regatta he collapsed and had to take to his bed. On his arrival in Ithaca the next morning he was taken to the city hospital, where an examination revealed the fact that he was suffering from a fracture of the skull.

Then it became known that on June 13, when Mr. Courtney was on his way from Ithaca to Highland with the crews, a sudden stopping of the train on the West Shore Railroad threw him against one of the berths and he struck his head heavily. He made light of the accident and little was thought of it at that time. Throughout the two weeks that he was at the crew quarters Mr. Courtney suffered from occasional hemorrhages of the nose and ears and from fits of dizziness. He refused to call a physician, fearing that he would be ordered to stop his work and stay in bed. Although he was known to be ill nobody at the quarters recognized how serious his condition was until the day of the regatta, when, his work being done, Mr. Courtney went to bed and consented to see a physician.

A physician from the Vassar Hospital at Poughkeepsie was called. After making an examination he said he thought Mr. Courtney had a skull fracture. He said the patient might safely be taken home that night, but he advised him to go to the hospital as soon as he reached Ithaca and Mr. Courtney consented to do so. A telegram was sent to Dr. Tinker asking him to meet the patient at the train. Dr. Tinker was there with an ambulance. Mr. Courtney refused to get into the ambulance, but he rode to the hospital in an automobile. Dr. Tinker found that there was a fracture at the base of the skull. He said he thought an operation was not necessary and that with complete rest Mr. Courtney would recover.

Two weeks after he went to the hospital Mr. Courtney was in about the same condition. His improvement was not as rapid as had been hoped for, and he was still seriously ill, but it was said that there was no reason for alarm.

C.E. CELEBRATION

FIFTY OR MORE of the students at the civil engineers' camp on Frontenac Point came to Ithaca on the motor 'bus Dreadnought on the night of June 28 for a two-hour celebration of the victory at Poughkeepsie.

ALUMNI NOTES

'86, B.S.—Dr. David White, of the U. S. Geological Survey, has been elected a corresponding fellow of the Royal Society of Canada.

'94, B.S.A.—Raymond Allen Pearson, president of Iowa State College, was married to Miss Fanny Alice Dunsford, daughter of Mrs. Alfred George Dunsford, at Avon, N. Y., on July 1st. Mr. and Mrs. Pearson will be at home after September 14 at The Knoll, Ames, Iowa.

'97, A.B.; '02, M.D.—Dr. N. Gilbert Seymour, of New York City, is going to France for service on the staff of the American Hospital.

'02, A.B.—Frederic Warren Darling and Miss Clara Jessamine Ham announce their marriage on June 22 at Buffalo, N. Y. They will be at home after September 1st at 17 South Putnam Street, Buffalo.

'04, LL.B.—Harry Vernon Clements was married to Miss May Victoria Porter, daughter of Mrs. Mary L. Porter, at Auburn, N. Y., on June 30. The bride is a graduate of Smith College in the class of 1902. Mr. and Mrs. Clements will be at home after August 1st at 112 Owasco Street, Auburn.

'06, M.E.—Edwin Hohner was married to Miss Carrie Louise Smith, daughter of Mr. and Mrs. Myron B. Smith, at Chesterton, Indiana, on June 22. Hohner is now with Joseph T. Ryerson & Son at Chicago.

'07, C.E.—A. W. Dann's address is changed from Sciotoville, Ohio, to 5599 Baum Boulevard, Pittsburgh, Pa.

'07, B.Arch.—Announcement has been made of the engagement of Miss Caroline Esther Aldrich, daughter of Mrs. A. Warren Aldrich of Concord, N. H., to Egbert Bagg, jr., of Utica, N. Y. Bagg is a member of the firm of Cooper & Bagg, architects.

'07—Henry S. Otto is president of the Delta Tau Delta Club of New York.

'08, B.S.A.—The Huhn Company, of which L. R. Gracy is secretary and assistant manager, has moved its factory from New York City to Arlington, N. J., at 500 Elm Street. The home address of Mr. and Mrs. Gracy is 63 Brookfield Road, Upper Montclair, N. J. A second daughter, Elizabeth Rider Gracy, was born to them on January 24, 1915.

'08, C.E.—George C. Hanson is now United States consul at Swatow, China. He was transferred in March from Newchwang, Manchuria, where he abolished

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the consulate, to Swatow, a distance of 2,200 miles. He left Newchwang, where the people were skating on the Liao river, and within a week he was at Swatow, where he found sea bathing the pleasantest diversion. On his way south he spent a day at Tsingtao, formerly German and now Japanese, and found that the buildings of the city had suffered little damage from the bombardment. The American consulate there had been pierced by a shell.

'08—Ralph Waldo Hiatt was married to Miss Gentry Leroy Wickizer, daughter of Mr. and Mrs. Hite Wickizer, on May 26. They will make their home at 1412 Crenshaw Boulevard, Los Angeles, Cal.

'09, C.E.—Owing to reorganization in the U. S. Department of Agriculture the local office of drainage investigations which has been maintained in Baltimore with John R. Haswell in charge has been discontinued, but the work will still be conducted by Mr. Haswell through the Office of Public Roads and Rural Engineering, in the Willard Building, N. W., Washington, D. C. Haswell's home is still at 606 Lennox Avenue, Baltimore. A. D. Morehouse '93 and H. S. Fairbank '10 are in the same office.

'09, A.B.—Fred C. Eaton, who taught in Tangshan Engineering College and Tsinghua College in China for four years and lately in Purdue University, has been visiting his mother in Ithaca. He will return to China this summer.

'09, A.B.—Leslie R. Milford was married to Miss Marguerite Riggs, daughter of Mr. and Mrs. F. J. Riggs, of Albany, N. Y., on June 30.

'10, C.E.—A daughter, Virginia, was born on June 25 to Mr. and Mrs. Henry A. Kiep, jr., of 247 Eightieth Street, Bay Ridge, Brooklyn, N. Y.

'11, M.D.—J. L. Waterman is practicing surgery at 56 Chestnut Street, Rochester, N. Y. He was married to Miss Mildred K. Elsner, of Rochester, on March 18, 1915.

'11, M.E.—S. H. Sutton is in the Chicago office of the Goulds' Manufacturing Company. His home address is Naples, N. Y.

'11—Alexander White Pound was married to Miss Donna Emily Coates at Lockport, N. Y., on June 6. Pound is the son of Justice Cuthbert W. Pound '87.

'11, LL.B.—The wedding of Miss Gertrude Elaine Foster, daughter of Mr. and Mrs. Henry Ward Foster, of South Orange, N. J., to Harold L. Cross '11, of Maplewood, N. J., took place on June 19 at the First Presbyterian Church,

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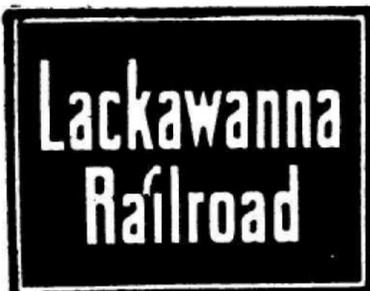
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South Orange. The best man was Stanley D. Brown '05, of New York City, and the ushers were H. Webster Ford '11, of Montclair, N. J.; John F. Craig '12, of Pittsburgh; Alden Foster, a brother of the bride, and Arthur L. Cross, a brother of the bridegroom. The bride's father is a graduate of the University in the class of '77 and her mother is a member of the class of '79. Harold Cross has been in the office of Sackett, Chapman & Stevens at New York since his graduation from the law school.

'11, M.E.—Paul B. Eaton has been engaged by Tangshan Engineering College, Tangshan, China, to teach mechanical drawing and allied subjects.

'11, B.Arch.—Mrs. Joseph W. Connelly of Upper Montclair, N. J., has announced the engagement of her daughter, Alice Blanche, to Arthur B. Holmes '11, of Montclair. Holmes is with the construction department of the General Chemical Company, 25 Broad Street, New York.

'12, A.B.—A daughter, Judith Carolyn, was born on June 29 to Mr. and Mrs. Ernest Roy Stempel, of New York. Mrs. Stempel was Cynthia Seelye. A.B. '12.

'12, A.B.—Andrew G. Osborne is purchasing agent of The Osborne Company, of Newark, N. J. He lives at 4 Stonebridge Road, Montclair, N. J.

'13, C.E.—Ernest W. Eickelberg, of the U. S. Coast and Geodetic Survey, is

now engaged in wire drag work in South-eastern Alaska. His address is 204 Burke Building, Seattle, Wash.

'13, LL.B.—A. R. de Jesus, judge of the municipal court of Juana Diaz, Porto Rico, was married to Miss Rosa Sanjuan, at San Juan, on July 4.

'13, M.E.—Edward M. Scheu's address is changed to 33 Vernon Place, Buffalo, N. Y.

'13, M.E.—S. D. Mills has been appointed manager of the Oklahoma division of the Workmen's Compensation Service Bureau and his address is 212-214 Insurance Building, Oklahoma City.

'14, M.E.—Samuel Austin Pope was married to Miss Ada Power Bruce, daughter of Mr. and Mrs. Frederick Alexander Bruce, at Oak Park, Ill., on June 29.

'14, C.E.—Ralph W. Perkins has returned from Cuba and is working on a valuation survey of the Central Railroad of New Jersey at Allentown, Pa.

'14, A.B.—D. P. Strahan is with the P. H. & F. M. Roots Co., makers of blowers, gas exhausters, vacuum pumps, etc., at Connersville, Indiana.

'15, M.E.—R. L. Cullum is with the Hyatt Roller Bearing Company and his address is 394 Broad Street, Newark, N. J.

'15, C.E.—Howard B. Wright is with the Association of American Portland Cement Manufacturers, Bellevue Court Building, Philadelphia.

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