

Trustees Act to Provide for Student Membership

Risley Gets New Vice Provost Post

Kane Is Named Athletics Dean; Anderson Will Become Director

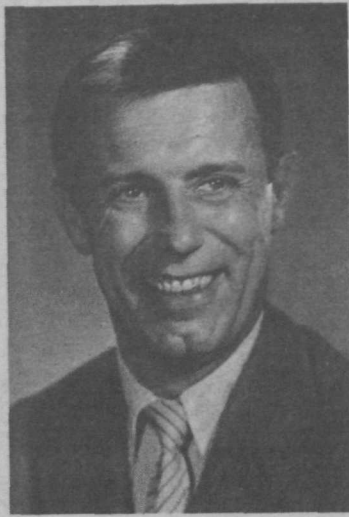
They Implement State Legislation At a Special July Meeting



Robert F. Risley



Robert J. Kane



Jon T. Anderson

Robert F. Risley was named a vice provost at Cornell July 21 by the University's Board of Trustees, effective immediately.

A member of the Cornell faculty since 1949, Risley assumes part-time duties in the newly created vice provost position, charged with supervising all personnel matters for University employees, both academic and nonacademic. Risley also will continue in his current position as associate dean of the New York State School of Industrial and Labor Relations (ILR) at Cornell.

Risley's new appointment was recommended by Acting President Robert A. Plane, at a special meeting of the Board of Trustees in New York City. "Dean Risley is an authority on

Who, Me?



YES, YOU — All animals, even innocent-looking poodles, have been barred from University dining facilities. (See story on Page 3.)

Robert J. Kane, director of physical education and athletics at Cornell for 27 years, has been named to the new position of dean of physical education and athletics.

The announcement was made by Robert A. Plane, acting president at Cornell, following confirmation of the appointment by the University Board of Trustees at a meeting July 21 in New York City.

Kane announced that the position of director of physical education and athletics will be filled by Jon T. Anderson, assistant to the vice president for administration at Cornell.

Both the Kane and Anderson appointments are effectively immediately.

In his new assignment, Kane will be primarily responsible for short and long range planning concerning physical education and athletics. This will include identification of problems concerning athletic facilities as well as determining and responding to needs for new approaches to recreational, intramural and intercollegiate sports.

Kane will also serve as special assistant to University President Dale R. Corson, working in the public affairs area.

Kane will continue to represent Cornell in the Ivy League, the National Collegiate Athletic Association (NCAA) and the

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In University Senate Employees Can Run For Eight New Seats

Cornell's non-academic employees who want to run for one of eight new employee seats on the University Senate may now obtain nominating petitions.

The petitions, which are available from the Senate office in 133 Day Hall at Cornell or from the University department offices, must be signed by at least 10 persons and must be turned in to the Senate office by 4:30 p.m., Aug. 27, 1971. The special elections for employee senators will be in October. These new senators will serve until February when regular Senate elections will be held for all constituencies.

Representation for non-academic employees on the Senate will be increased from five to 13, according to a constitutional amendment that was ratified during the spring semester by the Cornell community and the Board of Trustees.

Specifically, the new provisions will increase exempt employee representation from two to four and non-exempt employee representation from three to nine.

Any full-time or regular part-time employee may run for election. Those employees who do not know whether they are exempt or non-exempt may find out by calling the Personnel Office.



CORNELL CHRONICLE

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Cornell, EDP Void CAL Sale Contract

Cornell and EDP Technology, Inc. jointly announced July 13 that the contract for the sale to EDP of the Cornell Aeronautical Laboratory (CAL) at Buffalo expired July 12 and, by mutual consent of the parties, was not extended.

Robert W. Purcell, chairman of

Cornell's Board of Trustees, and Sanford D. Greenberg, chairman of EDP, pointed out that since agreement for the sale was reached in September, 1968, nearly three years had elapsed, during which period there have been many changes of circumstances which have made it impractical to carry out the contract in its original terms. Accordingly, termination of all obligations of both parties under the contract was accomplished by mutual consent.

Purcell recommended to the Board of Trustees that Cornell discontinue discussions for the sale of the laboratory for a period of at least 90 days while the entire matter can be studied with a view to determining Cornell's future relationship to the laboratory and any possible future disposition of it. The Board confirmed Purcell's recommendation at its meeting July 21.

Purcell further stated that, in view of the continuing interest strongly expressed by EDP in renewing negotiations for acquisition of the laboratory, he looked forward to having further discussions with representatives of EDP in the event the laboratory is again offered for sale.

Student Record Consolidation Is Announced

Student record-keeping agencies in the central administration at Cornell have been consolidated to make it more convenient for students to carry on business with these agencies. Also, the consolidation will bring about improved coordination of student records.

The consolidation, which is now in effect, results in the formation of the Office of Student Records and Finance under the Vice President for Administration, Samuel A. Lawrence. R. Peter Jackson, formerly the University registrar, will head the new office as director of student records and finance.

Consolidated under Jackson in the new office are the staffs of the Office of Scholarships and Financial Aid, the student accounts section of the University Treasurer's Office, the Office of the Registrar, and the admissions records section of the Office of Admissions.

Moving onto Jackson's staff are Gary A. Lee, director of scholarships and financial aid; Ralph A. Miller, assistant University treasurer (student division) who will be known as the University bursar; Richard T. Vail, assistant director of

Continued on Page 11

Dept. of City and Regional Planning Is Divided Into Two Separate Units

The Department of City and Regional Planning in the College of Architecture, Art and Planning at Cornell has been divided into a Department of Urban Planning and Development and a Department of Policy Planning and Regional Analysis.

The reorganization was announced by Kermit C. Parsons, new dean of the College, following its approval July 21 by the University's Board of Trustees at a special meeting in New York City.

The Board also approved the appointment of chairmen for the new departments, each for five year terms, effective immediately. Barclay G. Jones, professor of city and regional planning, heads the new department of Policy Planning and Regional Analysis. Stuart W. Stein, professor of city and regional planning, heads the new department of Urban Planning and Development.

Parsons explained the reorganization was unanimously recommended by the College's faculty and "reflects the growing conviction that two departments are essential in order to span the full range of professional and research interests in the rapidly changing field of city and regional planning."

He said the reorganization creates two equal departments, with nine faculty members each. One department is devoted largely to physical planning with an emphasis on research and the development of theory, he said.

Parsons became dean of the College July 1 and was chairman of the former Department of City and Regional Planning.

Jones joined the faculty of the College of Architecture in 1961 and has been acting director of Cornell's Center for Urban Development Research since its establishment last summer. He is also associate director for training in the center. He was associate director and acting director of the former Center for Housing and Environmental Studies from 1962 to 1970.

He received the bachelor of arts and the bachelor of architecture degrees at the University of Pennsylvania in 1948 and 1951 and the master of regional planning and doctor of philosophy degrees at the University of North Carolina in 1955 and 1961.

He worked as draftsman and inspector for architectural and engineering firms, and as a community planner for the Citizens' Council on City Planning of Philadelphia before going to the University of California as instructor and assistant professor in 1956. He has written widely on his research in the urban field.

Stein has been associate dean of the College of Architecture since Feb. 1, 1970, a post he has relinquished to assume his chairmanship.

Stein first came to Cornell as a visiting associate professor in the Department of City and Regional Planning in 1962. In February, 1963, he joined the department as associate professor of urban planning and design.

His major responsibilities have been teaching physical planning, urban design and fieldwork courses. Stein also serves as director of the Cornell-New York City summer internship program in planning.

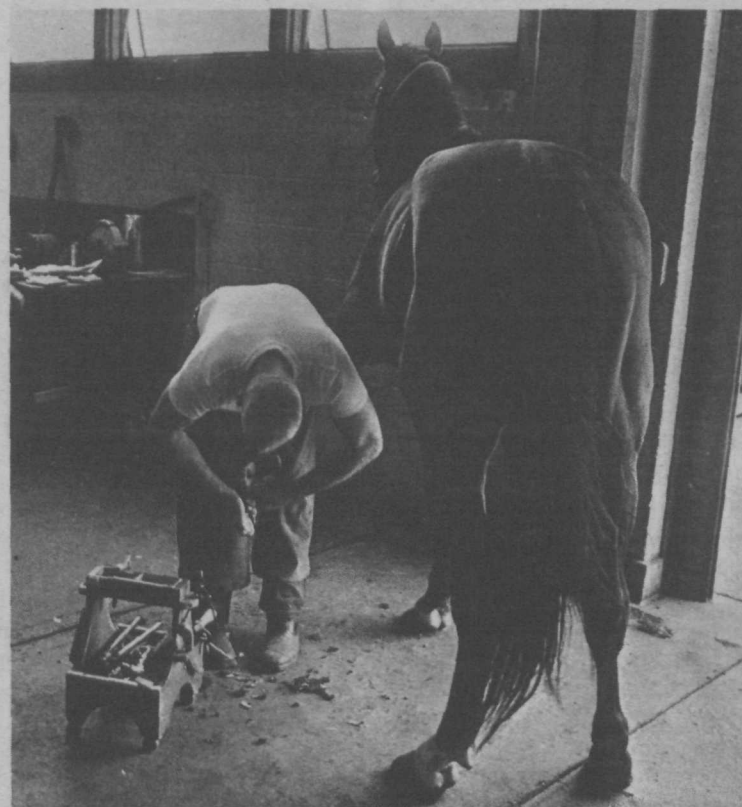
A graduate of the Massachusetts Institute of Technology (MIT), Stein received his bachelor of architecture and master in city planning degrees there.

As a professional consultant and president of Blair and Stein Associates of Providence, R.I., and Washington, D.C., he was engaged in projects in several states in city planning, urban renewal, housing and urban design.

Stein has been involved in a number of community activities in Ithaca, including city planning and education. He is a former member of the Board of Zoning Appeals for the City of Ithaca.

Stein has served as acting chairman of the Department of City and Regional Planning while Parsons was on leave during the 1969-70 academic year.

Horse Census Asked Because of Disease



IF THE SHOE FITS — This horse, and all its fellows on the Cornell campus will be subject to a census to be taken of all equine animals in New York State. The census is required because of an epidemic of a nervous disorder afflicting horses in the southwest U.S.

A census of all horses and ponies will be taken in New York State within the next 10 days, a Cornell veterinarian announced today.

Because the disease, Venezuelan equine encephalomyelitis (VEE), has appeared in southwestern United States, the need to know the number and location of all equine animals has become urgent.

Dr. N. Bruce Haynes of the New York State Veterinary College at Cornell, said the census will be taken by Cooperative Extension agents in each county. The New York State census is part of a national census requested by the U.S. Department of Agriculture.

All owners of horses, ponies or other equine animals are asked to contact their county extension agent immediately by phone or postcard, reporting the number of animals they own.

Dr. Haynes said there has been no report of the disease beyond the Southwestern states and it may not appear in New York State this year. However, as part of the plan for control of the disease, it is vital that the number and distribution of all horses be known so personnel, vaccine, and funds can be properly allocated.

The New York State Department of Agriculture and Markets is taking steps to prevent introduction of Venezuelan equine encephalomyelitis here. One of these is an embargo on importation of horses from those states where the disease exists or is suspected.

Veterinarians in the Division of Animal Industry are making contingency plans for dealing with the disease if it appears here and all veterinarians in the state have been alerted to the symptoms of the disease.

Cornell Creates Relations Unit

A Cornell Community Relations Council has been established to help President Dale R. Corson establish policy, priorities and goals concerning Cornell's relationship with the surrounding community.

The establishment of the council has been approved by Cornell's Board of Trustees.

The council, which will have broad representation from the Cornell community, will recommend possible uses of the University's capabilities which could be applied to problems of the community in relations with state and federal governmental agencies and with industry.

Also, the council will:

—establish community relations goals in line with general University goals;

—review proposals received by the director of community relations, Randall E. Shew, from inside and outside the University;

—establish a research component to provide data for the Office of Community Relations when necessary;

—provide counsel to the President and the Board of Trustees on decisions relating to the community.

Named as initial members of

the council are: Urie Bronfenbrenner, faculty trustee and professor of human development and family studies; Mrs. Constance Cook, New York state assemblywoman and Cornell trustee; Mrs. Elizabeth V. Corrigan, associate director of personnel; Mrs. Ruth W. Darling, associate dean of students; Edward S. Flash Jr., associate professor of business and public administration.

Also, Delridge Hunter, director

of the Committee on Special Educational Projects (COSEP); Mrs. Desdemona P. Jacobs, trustee; C. Dalton Jones, instructor and lecturer, Africana Studies and Research Center; Edward A. Lutz, professor of public administration; Thomas W. Mackesey, vice president for planning; Richard M. Ramin, vice president for public affairs, ex-officio chairman; Thomas L. Tobin, director of University relations, and Charles E. Treman,

New Agreement for Cornell, Tompco

Cornell has entered into a new agreement with Tompco Better Housing Inc. which includes making a new site available in the Town of Lansing for low-and middle-income housing and for Cornell to undertake up to \$2 million in federally-insured mortgages for scattered site housing under Tompco.

The new agreement, ratified by the Executive Committee of the University Board of Trustees July 21 in New York City, replaces all previous agreements between the University and Tompco.

In April, 1969, Cornell agreed to make 50 acres of land on Ellis Hollow Rd. available to Tompco for a housing project, but the project has not been able to proceed because of water and sewer problems on the site.

The new land offered by the University is 80 acres on North Triphammer Rd. near Cherry Rd., on land acquired by Cornell from the Emerson family.

The agreement between the University and Tompco specifies:

—Cornell will underwrite for H.J. Ludington Inc. of Rochester up to \$2 million worth of FHA-insured mortgages to Tompco-designated families on homes which would qualify under the requirements of Sections 235(i) and 235(j) of Public Law 90-448, or any equivalent government subsidy program.

—That Cornell make available the land on N. Triphammer Rd. at a purchase price equal to the current fair market value, but not to exceed \$80,000 (or \$1,000 per acre). The transfer must take place prior to July 9, 1974, and at least 75 per cent of the homes built on the site have to be in the price range set forth in Sections 235(i) and 235 (j) or the equivalent.

It was explained to the Executive Committee that

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Trustees Approve Two New Plans for Student Insurance

Cornell to Try to Cover Its Student Athletes

Cornell will apply for accident insurance for students engaged in intercollegiate athletics under a plan, sponsored by the National Collegiate Athletic Association (NCAA) and underwritten by the Travelers Insurance Company. Coverage would begin in September.

The Executive Committee of Cornell's Board of Trustees approved the plan on the recommendation of Robert A. Plane, acting president of the University, at a meeting in New York City on July 21.

The coverage, which is expected to cost the University more than \$7,000 per year in premium payment, includes comprehensive medical benefits up to \$15,000, death or dismemberment coverage of \$10,000, and a monthly indemnity for total disability of \$400 per month for a maximum period of 60 months.

The cost estimate is based on the information that if Cornell had participated in the NCAA insurance program in 1970-71 when 1,323 students participated in intercollegiate athletics, the premium would have been \$7,253.

The policy is subject to a deductible feature of \$1,000 per injury in football and \$500 per injury in other sports.

In addition to covering injuries in games or practices, the policy covers injuries received while traveling to or from scheduled games or practices. University officials believe there can be some savings in costs of team travel insurance which has been carried in the past.

Plane said the decision to purchase the NCAA insurance program came after the administration had spent some time exploring the possibilities of student accident and sickness insurance. "Reasonable proposals were received for coverage of students, including those participating in intramural sports, but none of the companies contacted would bid on coverage for students in intercollegiate sports," he said.

Students to Be Offered Revised Health Plan

A revised plan of supplemental health insurance will be made available to students at Cornell beginning in September.

The plan, which was approved by the Executive Committee of Cornell's Board of Trustees at a meeting in New York City on July 21, replaces a similar one which the committee approved in principle in January, 1957.

The major reason for the change is because "the present plan does not recognize the increased costs in hospitalization and medical service fees," according to Mark Barlow Jr., vice president for student affairs at Cornell. A committee had been appointed some time ago at Barlow's request to review student health insurance programs.

Students now pay for clinical treatment at Gannett Clinic and for up to 14 days per term hospitalization at the Sage Infirmary or Tompkins County Hospital. In addition, they have been able to join a health insurance program that covered excess medical expenses in Ithaca and for hospitalization and medical services outside the area.

The new program, which was recommended by the review committee, will be underwritten by the Home Insurance Company. Basic features include a \$50 per day allowance for hospital room and board, \$500 for hospital miscellaneous expenses, \$1,000 surgeon fees, \$150 for doctor visits while not confined in a hospital, and a maximum of \$1,000 per student per illness. Intercollegiate athletic injuries are excluded from the coverage. These will be covered under a separate policy.

The program will be offered to students at a cost of \$36 per student per year. Student and spouse coverage will cost \$70. Student, spouse and family coverage will be \$130. Maternity benefits will be an additional \$220.

Students will continue to receive coverage at Gannett Clinic and Sage Infirmary, which will be paid for through their general fees.

The further question of compulsory coverage for all students will be submitted by William D. Gurowitz, vice president for campus affairs, to the appropriate University Senate committee in the fall.

Student Job Project Aids Area Teenagers

A local youth employment project designed to determine existing and potential job markets for area youths age 14 through 17, is currently being conducted by seven student researchers.

Called the Tompkins County Youth Employment Project, its primary goal is to find more jobs for teenagers in the county by maximizing the possibilities for youth employment, according to David Cullings, project coordinator and assistant director of the Career Center at Cornell.

In order to answer basic questions on youth employment in the area, the researchers will conduct a telephone survey of at least 400 teenagers and between 250 and 300 employers in the county.

The survey of the teenagers is designed to produce an accurate picture of the job situation for minors. The survey of employers, which includes small businesses, farms, local governments, and homeowners as well as companies, will show who employs teenagers, what they are looking for in an employee, what their previous experience with teenage employees has been, what types of jobs teenagers receive, and why some employers do not hire in this age group.

The information provided by the two surveys will be used later in making specific recommendations on how to improve youth employment opportunities, Cullings said.

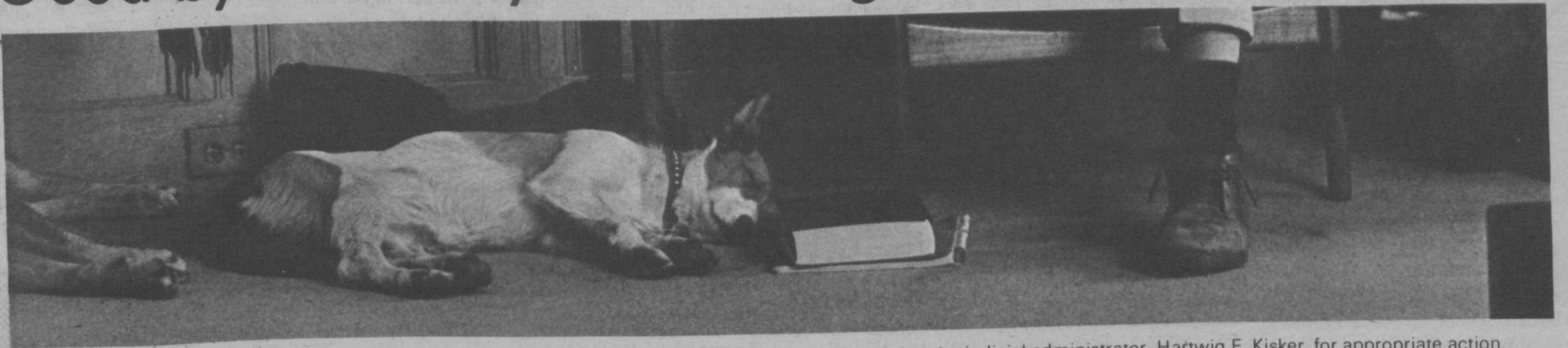
The student researchers, ranging from the junior high level through graduate study at Cornell, will work under the direction of Edward W. Foss, professor of agricultural engineering, and David P. Roy, assistant professor of human development and family studies, both of Cornell. Richard Dobson, director of the Tompkins County Neighborhood Youth Corps, will also supervise.

Funding for the project came principally from the New England Board of Higher Education which offered "internships in economic development." The purpose of the internships is to facilitate cooperation between universities and local agencies in solving economic problems.

Additional funds came from the Federal Economic Development Administration. Some matching funds were contributed by Cornell's School of Industrial and Labor Relations (ILRL), by radio station WVBR, and by the local chapter of the National Organization of Women (NOW).

Cullings said the project is being conducted in cooperation with many area agencies concerned with youth, such as the Tompkins County United Fund, the Economic Opportunity Corporation, the Ithaca Youth Council, the Tompkins County Chamber of Commerce, the State Employment Service, and area school systems.

Good-bye to the Ivy Room Dog Scrounging for Food



All animals have been prohibited from entering dining facilities on the Cornell campus as of July 19, according to S. Russell Ryon, manager of dining services. State, local and University regulations will be applied to enforce the ban, he said.

The owners of animals found in dining areas could be fined up to \$25 under city and county regulations. Individuals could be fined or reprimanded through University regulations as defined in the University Senate's Code of Conduct.

Six campus dining facilities will be involved at present, according to Ryon, with other facilities to be included when they reopen in the fall. The eating places are Willard Straight Hall, Noyes Lodge, Noyes Student Center, Clara Dickson Hall, North Campus Union and Martha Van Rensselaer Dining Rooms.

Signs will be posted in each facility. The signs state: "Food Service Establishment. No Animals Allowed in this area according to Health Laws. Any animal on the dining premises may be seized and impounded."

Ryon said unattended animals will be picked up and turned over to the local SPCA. The SPCA will hold the animal for three days, after which they will either find a home for the animal or put it to sleep.

If the owner is with an animal in a dining facility and the owner refuses to comply with the prohibition against animals, the person will be reported to the Cornell Safety

Division and to the judicial administrator, Hartwig E. Kisker, for appropriate action.

"The decision to begin stricter enforcement of existing health ordinances has been made in response to increasing complaints from our customers," Ryon said. "In addition, there are the obvious problems of housekeeping and sanitation with these animals."

In the fall the ban on animals may be extended to non-eating areas where problems have existed, according to Elmer Meyer, Jr., dean of students.

He noted that all students have been sent a memorandum from Ruth W. Darling, associate dean of students, reminding them of the University regulation against keeping dogs and cats in residence halls and pointing out that there will be stricter enforcement in the fall.

Meyer said that in the fall a truck will be available from the Buildings and Properties department to pick up animals from areas where they are prohibited and taken to the SPCA.

Also, the University Senate is expected to act in September on the Dogs on Campus Control Act. The legislation would establish strict limitations on where and under what circumstances dogs could be in University buildings.

Chronicle Comment

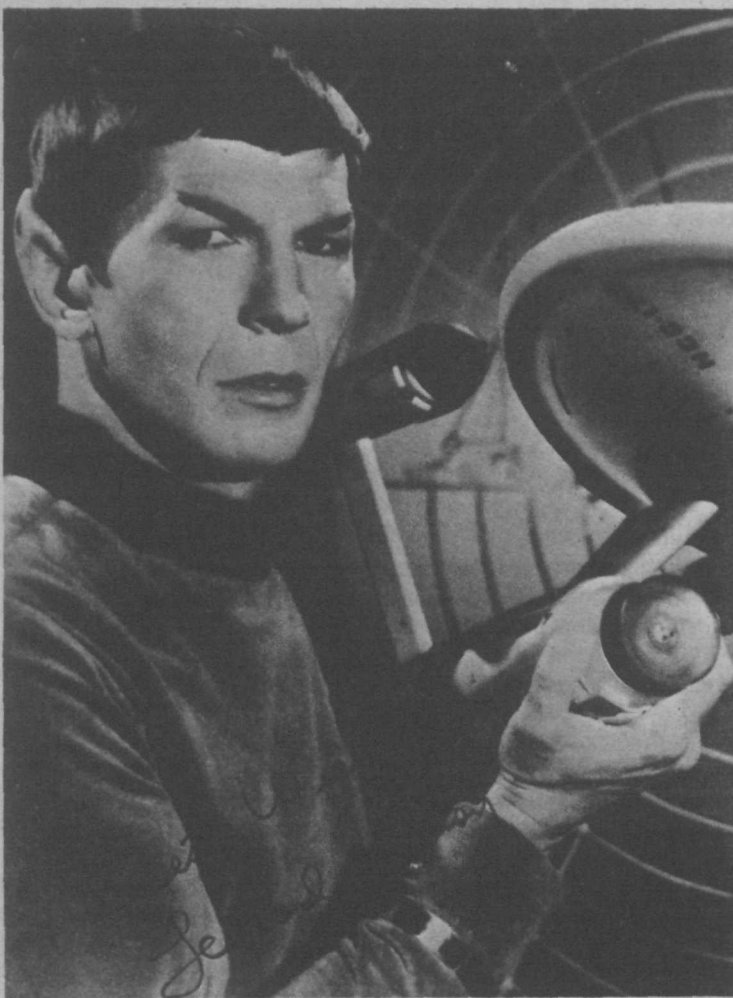
Chronicle Comment is a forum of opinion for students, staff and employees. Comment may be addressed to A.J. Mayer, managing editor, Chronicle, 122 Day Hall.

Will Cornell Lose 'Star Trek'?

It has come to my attention—rather rudely did it do so, I might add—that not only has channel 9, WNYS-TV in Syracuse ceased showing "Star Trek" at 6 p.m., but, what's worse, has replaced it with (gah!) that feeble excuse for science fiction known as "Time Tunnel." Clearly, this is a state of affairs which cannot—must not—be tolerated; certainly not at a university of Cornell's stature. Observe, if you will, a trend in operation: in the halcyon days of 1970 one could in Ithaca—courtesy of Ceracche TV—explore strange new worlds, seek out new civilizations, and boldly go where no man has gone before not once, not twice, but three times each weekday afternoon. Ah yes, those halcyon days. Channel 8 at 5 o'clock, channel 9 at 6 o'clock, and—after a quick break for the ABC news—channel 11 at 7:30.

But good things, as they tell us, must come to end. And so, not more than six months ago, channel 11 (WPIX-TV New York, to be exact) cancelled "Star Trek." True, they replaced it with "Father Knows Best," a most welcome refugee from the Golden Days; but "Star Trek" is "Star Trek" and substitutions will not be abided. But did they end there? Did the philistine moguls of local television content themselves with depriving us of one-third of our daily inspiration? Of course not. Yesterday, it was channel 11. Today, channel 9. Tomorrow will it be channel 8? And what of the day after that?

There is a vital subculture here at Cornell, all of us vicarious crewmen of the Starship Enterprise (registry NCC-1701). We do not ask for much. Only that once again we be allowed our twice-daily (once, alas, it was thrice daily) sorties to the



It May Not Be Logical, But It's True

outskirts of the Klingon Empire; only that we be permitted to stand alongside Scottie as he shovels anti-matter into the mighty warp drive engines; only that we be privileged to marvel at the facility with which Capt. Kirk manages to have his shirt ripped to shreds in the most benign circumstances. Cornellians, you have mobilized yourselves for causes far less worthy than this. Can you not find in your hearts a

passion outraged enough to cause you to gather in the TV lounge of Willard Straight Hall Friday next at six o'clock to demand a reversal of this heinous decision?

Perhaps a minor demonstration of our sentiments will not return "Star Trek" to channel 9, but at least we may find solace in the knowledge of a shared grief. As Mr. Spock has so acutely observed in another context, "It may not be logical, but I think you will find it is almost always true."

Joseph Allan,
Grad

Bringing Ecology to the Dairy Bar

(The following letter was sent to Fred S. Hoefer, Jr., administrative assistant in the department of food science, by Robert Feldman of the department of natural resources.)

I would like to propose a different, but perhaps workable solution to the financial problems of the Dairy Bar mentioned in the *Cornell Chronicle* of July 8. This plan would allow increased revenue, while not requiring a reversion to a fast-service, throw-away atmosphere—something which is apparently undesirable to a large number of your patrons, judging from the *Chronicle* article.

I propose that you institute an "ecological cafeteria"—one that recycles as many items as possible. Unlike most cafeterias

Nobody Likes Fast Food Anyway

on campus, you already use mostly reusable serving-ware on your cafeteria line, and you could expand this to encompass cups and snack utensils. This would be ecologically sound and would allow you to maintain your labor force.

Realizing this will not decrease your labor costs, I suggest you adjust your prices to adequately cover these costs, at a break-even level.

Before doing this, I suggest you sample customers' reactions to the proposal. Presumably the faculty and students of the College of Agriculture and Life

Sciences should be willing to lead the way in alleviating the solid waste disposal problem, as well as helping save some trees. You could explain the reasoning behind the change—both financial and ecological—and suggest this is one way the individual can help his environment (and the employment situation). You might even rename the service the "Ecology Bar."

Such a solution might help you and our environment. By means of an advance questionnaire and a trial period, you would not have to commit yourself irreversibly. I would be interested in your reactions, and hope you find merit in this plan.

Robert L. Feldman,
Dept. of Natural Resources

Plane on Senate Vote

I am writing to ask your assistance in the nomination and election of new employee representatives to the University Senate. The Senate has become an important factor in the governance of the University and has also provided Cornell with a much needed forum for discussion of University matters. The Senate will be of even greater benefit when we expand the number of employees in the Senate, thus making it more truly representative of the community. This is the purpose of the pending election of new employee representatives.

Please post this letter and use whatever other means are available to inform employees in your area of the fact that the petitions are available through your offices as well as through the Senate office in Day Hall. Let me urge you to do everything possible to facilitate the participation of employees in the nominating process which will end August 27 and in the subsequent election which will be held shortly after the beginning of the fall term.

Robert A. Plane,
Acting President

Employees in the Senate

Regardless of what attitude people have about the Cornell Senate, the fact is that the Senate is a reality and does have powers that affect the total community.

The Senate has been convinced that there should be an increase in employee participation. The final vote was 70-0 in favor of an increase of eight additional employee Senators. A special election is to be held to effect that increase.

There is now a need to convince employees that they should serve on the Cornell Senate. There is a similar need to convince the rest of the employees to be prepared to vote for whoever best represents their opinions. To best make such a rationale, I present some of the arguments that were used to convince the Senate to vote in favor of greater employee representation:

1. Employees are seriously affected by actions of the Cornell Senate. A study of past Senate legislation and proposals will show that, in many areas, the affect on employees is greater than on faculty or students.

2. Some argue that the Senate should, or ought to be, a student forum with support from the faculty. This argument is entirely false. Senate powers in the area of academic matters are strictly limited to recommendatory resolutions. Most Senate powers are in the political and social arena of which employees, in general, are a more permanent entity than are either students or faculty.

3. It is necessary to remember that the Senate was born out of a crisis situation. The strongest argument that was used to create the Senate was as follows: the best way to prevent crisis situations is to have a forum that can and does respond to concerns from all segments of a community. Employees are an essential part of the Cornell community.

4. A laboratory is the best facility available to educators for effective teaching. The Cornell Senate, properly represented by all segments of the community,

Yes, Virginia, There Is A Cornell Senate

can serve as an excellent lab for an experiment in human relations. It can serve to help develop a more humanistic attitude toward each other to help break down the barriers that form distrust, misunderstandings and hatred. I think that there already has been indications that the Senate has served to lessen the polarization that results from lack of communications and contacts.

5. The present five employee Senators are overworked. They have the awesome burden of attempting to represent 5000 employees in the several areas of employee concerns.

6. Limitations set by Senate bylaws make it impossible for the few available employee Senators to serve on all the committees where employee representation is vital. And if they could so serve they could not possibly be effective for lack of time.

7. Employee expertise is a reality. There are areas of Senate business that can best be met by specialized training, ability and experience available in employees.

8. The increased number of employee Senators makes it possible to break down the size of constituencies so that there will be a better chance to know candidates.

There are several other valid arguments, but it is hoped that enough reasons have been given to motivate employees to be a part of the Senate.

George Peter,
Employee Senator and Member
of the Executive Committee

Keep Up With Cornell;

Read the Chronicle

Thursdays

The Cranch Study: Teaching Cornell to Plan

In March of this year President Corson appointed a special committee of faculty, administrators and students to study the long range financial problems of the University. (See members listed at end of story.) The committee has been meeting regularly since that time and expects to complete recommendations to the President by the end of the current year. Since its recommendations are likely to affect all members of the University community, *Chronicle* will offer interim reports on the progress of the committee's efforts. Following is a recent interview with the committee chairman, Professor Edmund T. Cranch, of the College of Engineering.

QUESTION: In looking at the financial problems of the University, how long have you been taking a view of the committee?

ANSWER: We are putting our major emphasis on the study of intermediate range financial matters, say those affecting Cornell now and over the next five years. Thus we are seeking information which will help the current financial dilemma, solutions that can be applied in the immediate future.

QUESTION: What have you looked at so far?

ANSWER: We have concentrated our efforts on four basic areas: the University's educational goals and priorities; its allocation of resources; the academic and financial ramifications of tenure and the reward system; and the operations and problems of non-academic offices.

Regarding educational goals and priorities, essentially we are trying to determine what kind of place Cornell will be in five to ten years. We need to formulate an answer to this question to serve as a benchmark against which we can measure the other matters we are studying.

QUESTION: Any conclusions?

ANSWER: Yes, in very broad terms. We looked at the relationship of the University to the nation, the northeastern region and the State of New York. We have tried to assess Cornell's current role in regard to these areas and we tried to determine how successful we have been in meeting these goals. We also looked at various

"... essentially we are trying to determine what kind of place Cornell will be in five to ten years."

"models" of the university from the urban one with an open campus philosophy to the classic European concept of the exclusive, elitist type of university. We concluded that Cornell is and should continue as a national university with special obligations to the State as they have been spelled out through our contract colleges. We have concluded that Cornell can maintain its national and regional role only if it continues to be a private institution, rather than say totally State supported. We believe that Cornell should maintain its private status because there will be an increasing need in the future (as a larger percentage of institutions become state supported) for universities with an independent point of view, universities that can respond rapidly and effectively to national educational needs because they are not tied totally to state programs.

QUESTION: What is the committee doing regarding allocation of University

resources?

ANSWER: Here we hope to identify a set of procedures or a mechanism, an information and planning system that might be used to plan more effectively by making it possible to better understand the financial implications of current University decisions in both the academic and non-academic areas. Right now many

"... in most cases decisions are now made on such matters as new buildings, programs, faculty and staff with but a partial understanding of the long term financial implications."

decisions are arrived at without any real understanding or concern for the true long term financial implications of that decision to the total University. The classic example of this is the decision to accept a foundation or government grant offered to a division to establish either a new field of study or research. The decision to accept such a grant often has important long term financial implications not only to a department and college, but also to the University. Such grants are limited to a set number of years and when those years have elapsed other funds must be located to continue support of the programs. So

"We believe that Cornell should maintain its private status because there will be an increasing need in the future ... for universities with an independent point of view, universities that can respond rapidly and effectively to national educational needs because they are not tied totally to state programs."

we are looking for some sort of device that without choking off new developments will make it possible for the University to understand the long term financial implications of current decisions and to control those decisions in order to provide better overall, long term financial balance.

QUESTION: You say that the University presently does not understand the long term financial implications of many decisions?

ANSWER: Yes, in most cases decisions are now made on such matters as new buildings, programs, faculty and staff with but a partial understanding of the long term financial implications. Even in the area of new construction, or capital planning, where we are best organized for understanding the problem, the process is often ill defined. The procedure by which capital projects evolve from the "idea" stage to a pressing priority can be quite hazy. The history of a few recent examples shows that this evolution can be a curious thing. Commitments sometimes are made in an off hand way in early discussion stages and these then get translated into hard plans and expectations by supporters of the project. The University often gets committed to a capital project without having its needs and goals in a given area clearly defined and in a form readily communicable to people outside the area.

Another aspect of capital planning that the committee is looking at is the notion of an austerity budget for a set period of time, say five years. What would happen if the University declared a complete moratorium on new construction for the next five years? There are obvious intermediate and long range implications of such a decision and we will be looking

at them.

QUESTION: You mentioned that the committee was looking at tenure and rewards.

ANSWER: We are attempting to determine the effect of the tenure and reward system on the long term financial problems of the University. More specifically, we plan to develop a faculty profile by studying the employment history of the faculty over the past ten years by rank. We hope to develop trend lines which will enable us to predict the kinds of openings that will occur in the future and what constraints are already built into the system. This type of information obviously can be vital to sound academic and financial planning. Also in the academic area we are looking at which has been inappropriately termed in the popular press as academic productivity. This is a difficult concept to pin down but basically we are looking at such indices as the number of courses taught by faculty members per semester, the student credit hours which a given faculty member accounts for, and the number of faculty in a college versus the number of undergraduate or graduate degrees produced by that college. We are also looking at the special requirements for graduate education where faculty time is limited by the nature of the work to relative small numbers of students and therefore the mathematical measures of productivity are distorted when compared

with undergraduate efforts.

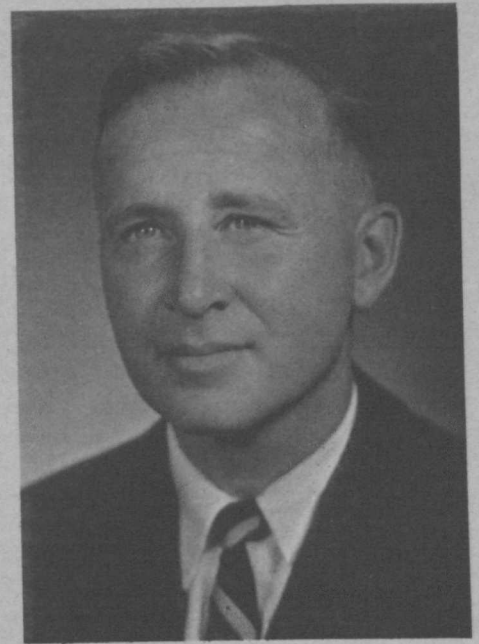
In addition to looking at a profile of the faculty, we are similarly trying to determine exactly where we are in terms of a current composition of the student body. Where do our students come from? What is our commitment to minority students and to minority directed educational programs? Who do we relate in these areas to national, regional, and state needs? We will, of course, try to translate these findings and commitments to the financial domain.

QUESTION: Where do you expect the studies of the faculty and students to lead?

ANSWER: They should lead to recommendations on how the University can formulate and maintain an overall academic plan. Such a plan would provide academic goals for Cornell against which the plans of individual colleges could be measured. At present, lacking a University-wide academic plan, budgetary considerations almost completely determine the answers to the academic questions facing the University. In line with such an academic plan, we are considering the possibility of establishing a long range academic planning unit for the University. This group would continuously look at the programs of individual units to determine where they are headed, the financial ramifications of decisions in those areas, and how those decisions would measure up against an overall University academic plan.

QUESTION: You mentioned that you were looking at the rewards system and its financial implications. What does this mean?

ANSWER: At the present time salary is



Edmund T. Cranch

the basic material reward available to a member of the faculty or staff of the University. We are looking at the possibility of developing incentives that would give the faculty a reason to help reduce costs and increase income. Individual colleges think in terms of the budget allocated to them by the administration. They do not usually think of themselves as income producing sectors and consequently faculty members are not income conscious. We wish to examine means whereby faculty members will feel that they can benefit, either in terms of salary or more likely in terms of the availability of funds for programs, if they become more conscious of income production and cost reduction facets within the University.

QUESTION: What has the committee been looking at in its study of non-academic operations?

ANSWER: Here again the financial implications of decision making is a critical topic for study. We have been developing a broad profile of job classifications, trying to determine if there are important indices that can be used to measure performance and to plan for future requirements. For example, we are trying to determine if there is some meaningful ratio of faculty to secretaries; or of housing personnel to the number of students; or of building and plant maintenance costs to plant size. One of the principal purposes of our study in the non-academic area is an attempt to identify problem areas. We wonder, for example, if the University in the future will have enough competent middle

"The University ... must learn to plan on something longer than a yearly budgetary cycle and it must consciously learn to evaluate the interaction between the academic and financial dimensions."

management personnel. If not, should we begin developing such people now? There also seems to be a need among non-academic personnel for more precisely stated standards of performance and for improved training programs.

QUESTION: When do you expect the committee to complete its studies and make its final recommendations to the administration?

ANSWER: Our goal is to complete everything by the end of the fall semester. Since the committee was established in

Continued on Page 11

August Orientation For First Time Here

The traditional orientation week for new Cornell students will start in August this year for the first time in memory.

The six-day program designed for freshman and transfer students will begin Aug. 31 and run through Sept. 5, in preparation for the start of regular instruction on Monday, Sept. 6.

Registration for all new students will take place Thursday, Sept. 2. On Friday, Sept. 3, all returning students will register. Details of these activities and all other orientation program activities for Sept. 2-5 will appear in the Sept. 2 issue of Cornell Chronicle.

A full listing of all activities scheduled through the six-day program is available in the 27-page pamphlet prepared by the New Student Orientation Committee and available free at numerous points on campus, including Day Hall and the Dean of Students Office in Barnes Hall.

Activities scheduled for Tuesday, Aug. 31, include registration in residence halls starting at 8 a.m., registration for language placement exams from 8:30 to 4 p.m., and University registration packets picked up at Lynah Rink between 2 and 4:30 p.m.

Also on Tuesday there will be an informal reception for parents in residence halls with staff members between 4 and 5:30 p.m.

Wednesday's activities include a continuation of all those Tuesday activities involving identification pictures, registration packets and placement exams.

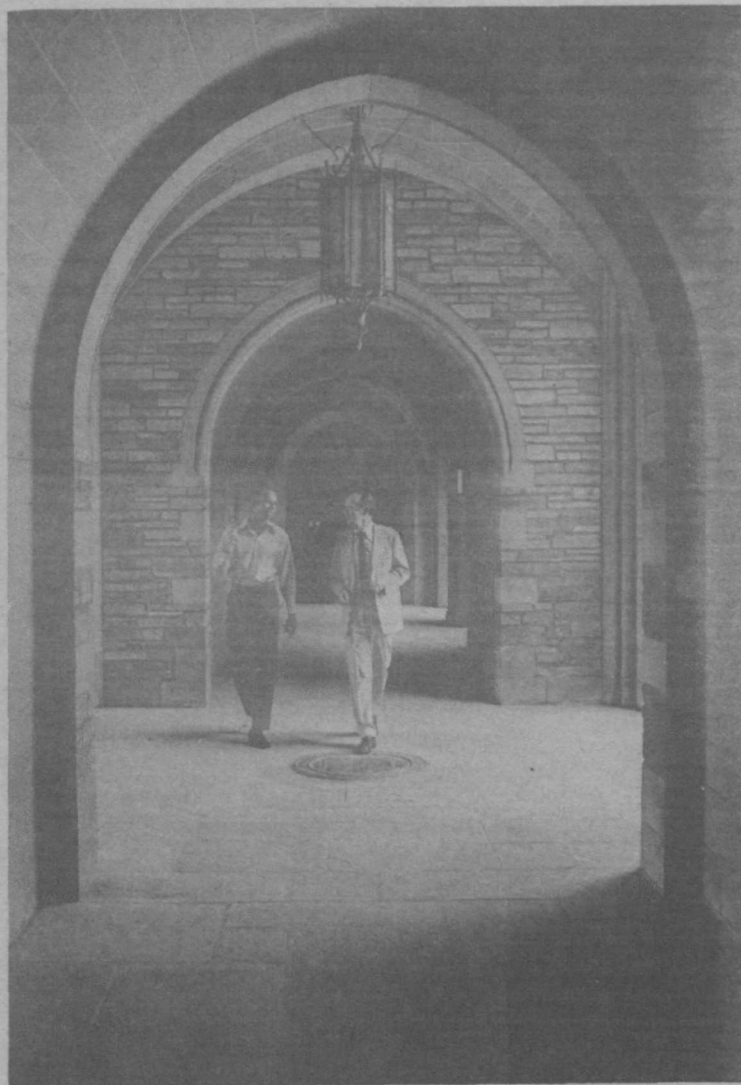
In addition a series of receptions and meetings are scheduled for students by the various schools and colleges on campus.

These meetings are set as follows: School of Hotel Administration, 9 to 10 a.m. in room 334 of Statler Hall, plus a reception with parents in the Statler Ballroom, 3:15 to 4:15 p.m.; Engineering students, second floor of Carpenter Hall, 1:30 to 3 p.m.; College of Industrial and Labor Relations (ILR), a reception with parents and guests at the ILR Conference Center, 3:15 to 4:15 p.m., and College of Human Ecology, meeting in the auditorium of Martha Van Rensselaer Hall at 7:30 p.m.

A meeting for all students in the College of Arts and Sciences and students in COSEP (Committee on Special Educational Projects) will take place between 8:30 and 10 p.m. in the reception area of Alice Statler Auditorium immediately following a meeting of all Arts College students in the Auditorium starting at 7:30 p.m.

Also on Wednesday, various colleges and schools will conduct meetings with parents from 3:15 to 4:15 p.m. They are scheduled as follows: Agriculture, 135 Emerson Hall; Architecture, 115 Franklin Hall; Arts and Sciences, Bailey Hall; Human Ecology, Auditorium, Van Rensselaer Hall; and Engineering, Statler Auditorium.

Studying the Law School



THE HALLS OF ACADEME—Michael Gill (left), librarian in charge of the general library at the University of the West Indies, strolls through Myron Taylor Hall with William R. Forrester, dean of the Cornell Law School. The University of the West Indies has recently established a law school and Gill is touring law libraries throughout the United States studying law library techniques and administration.

'A Film About Ourselves, Ithaca, and The Human Predicament'

"It's a film about films, ourselves, Ithaca, and the human predicament, done with humor, romance and pathos." That's the way San Francisco filmmaker Robert Nelson describes a film being made by about 25 students enrolled in Cornell's summer session film workshop under his direction.

The workshop is called Film Production Studio '71. A workprint of the group's film, from which the final print will be made, is to be shown by the Cornell Cinema in Alice Statler Auditorium at 7 and 9:15 p.m., on August 11 and 12. It is titled "No More."

Cornell's first summer filmmaking course was offered last year, according to Gordon Beck, assistant professor in the Department of Theater Arts and supervisor of the course. Last summer's production was "Branches."

The film currently being produced under Nelson's direction is evolving through editing from the original 15,000 feet of film. Nelson expects it will be about 2,000 feet when completed, the average length for a feature movie.

Although Nelson's previous filmmaking experience did not prepare him to work with such a large group, he approached this film as he has approached previous films. "The way to make a film is to go out and start shooting," he said.

Nelson described the film as a collage of cinema verite, of dramatic sequences filmed in a studio, and of the students

themselves. The script was created after the film was shot.

"The film itself dictates the approach. You don't know the shape of the film until after the materials have been collected. We have developed a basic shape for the film — it is like a container and can accommodate diversity," Nelson explained.

Several "thematic refrains" hold the diversity together by returning the viewer to certain places in the film. "The film keeps dispersing and coming together again," Nelson said.

The film has been a group effort despite the fact that the students have varied backgrounds in film. Most had no previous experience, according to Nelson.

With just a week to go before the film's first public showing, Nelson's enthusiasm is evident. "At this point I feel good about the film — I'm excited about it."

Workshop members are equally involved, often working from early in the morning until midnight, seven days a week.

Chief soundman is Lawrence McConkey, who will graduate from Cornell in September with a bachelor of arts degree in film, an independent major. He is the son of James R. McConkey, a professor in the English Department at the University.

David Gluck, of East Meadow, a 1969 Cornell graduate who is working on a master's degree in film at Boston University, is chief cameraman.

Much of the music in the film is being produced by Mother Mallards Portable Masterpiece Company, an electronic music group. Members of the group are: David Borden, Stephen Drews and Linda Fisher.



Retiring Trustees Given Cornell Medal for Service

Four retiring Cornell trustees have been awarded the Cornell Medal for outstanding service to the University.

They are: W. David Curtiss, Dudley N. Schoales, Gilbert H. Wehmann and Charles M. Werly.

The medal is given to persons who have rendered distinguished service to the University. It is presented upon the recommendation of the University President with the approval of the Board of Trustees.

Curtiss, a professor of law at Cornell, has been on the University faculty since 1947. A graduate of Cornell, he received his bachelor of arts degree in 1938 and his bachelor of laws degree in 1940. He has been a faculty trustee since 1966 and was chairman of the trustee committee to study relationships between the University and Cornell Aeronautical Laboratory (CAL). Curtiss lives at 108 Hampton Rd.

Werly and Schoales were elected to the board as alumni trustees in 1966. Schoales, who lives in Scarborough-on-Hudson, is a partner in the investment banking firm of Morgan Stanley & Co. of New York City. He was graduated from Cornell in 1929 with a mechanical engineering degree. From 1967-71 he was a member of the trustee Investment Committee.

Werly is the former chairman of the board of the Putnam Management Company, Inc. of Boston. He lives in Duxbury, Mass. He received a bachelor of science degree from the New York State College of Agriculture at Cornell in 1927 and a master's degree from Harvard Business School in 1929. Werly was chairman of the trustee Investment Committee from 1968-71 and was a member of the ad hoc committee on the separation of CAL from the University.

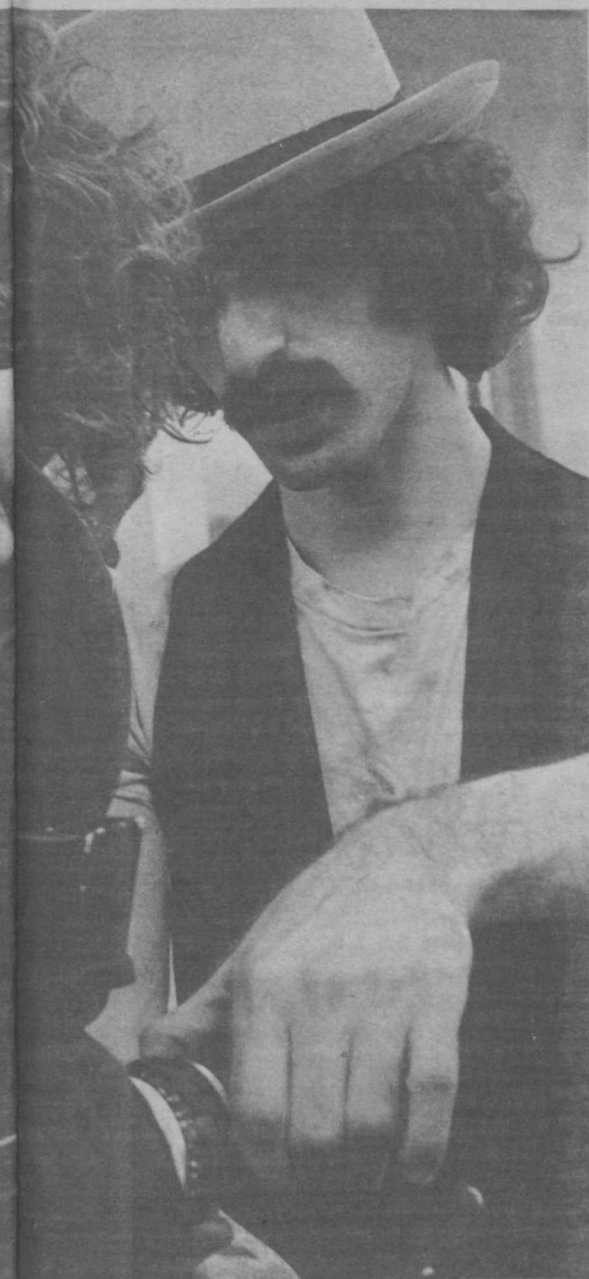
A member of the Class of 1928, Wehmann was elected to the board in 1966. He is a senior partner in the firm of White, Weld & Co. in New York City, where he also lives. From 1966-71 he was a member of the trustee Investment Committee. He also served as chairman of the Tower Club from 1968-69 and chairman of the Cornell Club from 1969-70.

Before You

Cornell's popular coffee house, The Commons in Anable Taylor Hall, is expanding its program in an effort to bring artistic productions of students and community residents to the people of Tompkins County.

Under its new director, Tim Hunt, a Cornell graduate student from Napa, Calif., the arts-drama films, crafts, poetry and others—will become the main emphasis of the coffee house. The Commons is part of the new Centre for Religion, Ethics and





ave Gluck and friends

Dworsky Gives U.S. 'Grade' in Conservation

A review of essential documents in the development of America's conservation policies must give a "relatively high grade to society and even to the Congress for continuous efforts in this difficult area," according to a Cornell faculty member.

Leonard B. Dworsky, writing in his recently-published book, "Water and Air Pollution," states: "The control of water pollution in the United States has moved forward from primitive beginnings less than a hundred years ago to a dynamic well-rounded effort in 1968."

The book is a compilation of public and private papers documenting the development of water and air pollution control in America since Colonial times. Dworsky is director of Cornell's Water Resources and Marine Sciences Center and a professor of civil engineering and water resources engineering.

Seeking solutions to water and air pollution is a complex task, Dworsky points out, involving the state of technology, the conflict of economic and public interests, the priority of pollution in relation to other social problems such as wars, depressions and recessions, and the level of sophistication of political institutions.

"Other key factors," he adds, "are the matter of public and governmental will to apply knowledge and a deep but little recognized concern on the part of the federal government toward increasingly taking on responsibilities which, until relatively recently, have patently been well within the area of local and state concern."

Congress has always had the record of testimony showing concern over water



Leonard B. Dworsky

pollution on file, Dworsky points out, and one can therefore accuse it of delaying establishment of meaningful programs for as much as a decade.

However, Congressional legislation between 1955 and 1967 to establish strict air pollution control moved relatively quickly. "Because of earlier experience," Dworsky says, "there were fewer difficulties encountered within the Congress and less attention was given to the opponents of air pollution control."

"The record also indicates," he adds, "the very great importance of the role played by individual public and private leaders in developing national policies."

For air pollution control, as for water pollution control, the nation has been fortunate to find effective leadership at all levels. In addition the staffs supporting the visible leaders, at all levels, have shown a high dedication to the national effort."

Before joining the Cornell faculty in 1964, Dworsky had served as a district and county engineer in Illinois and Cook County, as a principal assistant to the Chief of the Federal Water Pollution Control Program and as regional director of the Federal Water Pollution Control Program in the Missouri and Columbia River basins.

From 1958 to 1962 he was responsible for the development of a program concerned with the identification of water resources research needs in the Pacific Northwest and for the coordination of federal government-university relationships in connection with the expanding national water pollution control research efforts.

"Water and Air Pollution" is part of a five-volume set, "Conservation in the United States: A Documentary History," published this year by Chelsea House in association with Van Nostrand Reinhold.

Other volumes are "Land and Water," two books dealing with conservation movements, edited by Frank Smith, former Congressman from Mississippi and now a member of the board of directors of the Tennessee Valley Authority; "Minerals," edited by William T. Doherty, Jr., chairman of the Department of History at West Virginia University, and "Recreation," edited by Phillip O. Foss, chairman of the Department of Political Science at Colorado State University.

Now It, The Commons May Be a Center (of Sorts) for the Arts

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Art plans for The
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that will produce plays by students and local residents. Eventually, he hopes to form a theater production company that would work out of The Commons.

A puppet stage will be built for The Commons by some theater arts honors students, Hunt said. On the second floor of Anabel Taylor Hall will be a silkscreen setup which Hunt hopes will be used by local groups to make posters.

He also plans to have poetry

readings every other week and film showings as part of the expanded program. "Ideally, I'd like to see this used as a screening place for student films on a regular basis," he said.

The decor of The Commons will be changed to allow more space for crafts and other art work by students and local residents. The books in the small library now located in The Commons will be removed, and the shelves will be used to display pottery, batik and other such work. Some of the items on display will be for sale.

The coffee house run by The Commons is self-supporting and staffed primarily by volunteer labor. The additional programs and projects that Hunt plans will be supported by a modest budget through the Centre and possibly through donations that may be collected at the end of some performances in The Commons.

"If we really are talking about creating an atmosphere where the arts play a part in Tompkins County, we really can't afford to have a setup where everything has to be underwritten by a foundation," Hunt said.

So, at the end of a dramatic production in The Commons, for example, those who liked the production might contribute money with the understanding that such money would go for



...and at night

materials for future productions, he explained.

Hunt, a Six-Year Ph.D. student who received his bachelor of arts degree in English from Cornell in 1970, is a candidate for a master of arts degree here. He came upon his new job through the Rev. John Lee Smith, acting director of the Centre.

"I researched my CO (conscientious objector) draft thing with John Lee Smith," Hunt explained. During the time

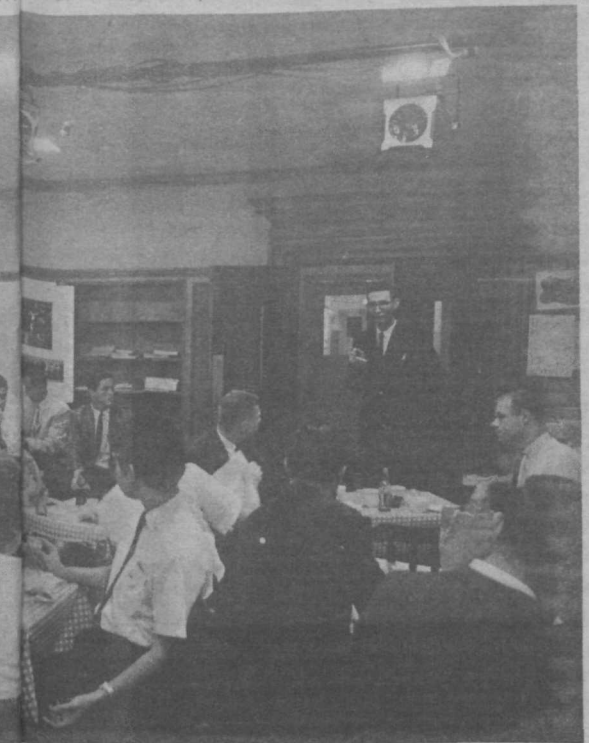
they worked together, the Rev. Mr. Smith was becoming involved with the Centre and the future plans for The Commons.

He asked Hunt what he would do with The Commons that would be in keeping with the name of the Centre and within the bounds of the limited budget, Hunt said. "I told him I'd like to do something in religion and community art."

Hunt wants to expand the hours of The Commons so it may

remain open during the lunch period from noon to 2 p.m. Presently it is required to close during the lunch and dinner hours or pay a tax to the Department of Dining on all food items sold during those hours. The Commons serves a variety of pastries and beverages.

As the expanded program goes under way, afternoons in The Commons will be used for workshops in preparation for productions.



on during the day...

Prof. Ralph N. Campbell, 61; Elected Professor, Emeritus

Ralph N. Campbell, professor of industrial and labor relations, died July 25 in Phoenix, Arizona, less than a month after he retired from the Cornell faculty and only days after he was elected professor emeritus by the Board of Trustees. He was 61.

Campbell joined the faculty of the New York State School of Industrial and Labor Relations (ILR) at Cornell in 1948 and has served in a number of administrative positions. From 1948 to 1956 and from 1960 to 1963 he served as director of the ILR School's Extension Division. He was head of the School's Department of Human Resources and Administration from 1958 to 1960 and was director of the University Summer Sessions from 1956 to 1958. From 1956 to 1966 he also was a member of the faculty of the School of Education at Cornell.

He received the bachelor of arts degree in 1931 from Rutgers University where he was elected to Phi Beta Kappa and was editor of the college newspaper. In 1947 he was graduated with distinction from the Harvard Graduate School of Business Administration.

In 1931-32 he worked as a newspaper reporter in New Brunswick, N.J. He was a graduate student in the History Department at Rutgers in 1932-33. He worked at Rutgers for a number of years as assistant director of public and alumni relations, associate alumni secretary, and director of



Ralph N. Campbell

personnel and placement. He later worked as a life insurance underwriter with Connecticut Mutual Life Insurance Company.

During World War II he rose from first lieutenant to colonel. He was chief of the Officers' Division of Adjutant General's Section, Headquarters Eastern Defense Command and First Army (1940-43); chief of Personnel Division, Adjutant General's Section, Headquarters First Army (1943-45); and Adjutant General, Advanced Echelon, Headquarters First Army (1945). He served in both the European and Pacific theaters of action and holds the French Croix de Guerre, the Bronze Star and the Army Commendation Ribbon.

In the past he has been chairman, New York State Advisory Council of Farm Minimum Wages; a member of

the New Jersey State Junior Chamber of Commerce; chairman, National Committee on Study Grants of the Fund for Adult Education; chairman of the board, Interuniversity Labor Education Committee; chairman, Industrial and Labor Relations Committee of the National University Extension Association; co-founder and first executive director of the Ithaca Festival, and consultant to the New York State Division of Employment on graduate education.

He was a member of the National Panel of Labor Arbitrators of the American Arbitration Association and of the Federal Mediation Service; president and member of the board of directors of the National Institute of Labor Education; and member of the board of directors, The National Center for the Arts at Ithaca.

He was also a member of the National Academy of Management and the Industrial Relations Research Association.

He is co-author, with Elizabeth Knowlton, of "Business Leadership in Air Transportation" and author of numerous articles on management and education.

Martin Catherwood Now ILR Professor, Emeritus

Martin P. Catherwood has been elected professor of industrial and labor relations, emeritus by the Cornell Board of Trustees.

A long-time resident of Ithaca, Catherwood has had a varied career of service to both Cornell and the State of New York. Earlier this year he was named a trustee emeritus after 18 years of membership on the Cornell Board of Trustees.

On Jan. 1 he retired as New York State Industrial Commissioner, a post he had held since 1958. From 1947 to 1958 he was dean of the New York State School of Industrial and Labor Relations (ILR) at Cornell. From 1941 to 1947, before becoming the second dean of the newly established ILR School, Catherwood was New York State Commissioner of Commerce.

His long affiliation with Cornell began in 1927 as a graduate student. He earned his doctorate in 1930 and served as an assistant professor of business management until 1936 when he was named professor of business management. In 1939 he was named professor of public administration.

Born in Battle Ground, Ind., in 1904, Catherwood was graduated from the University of Illinois in 1926 with a bachelor's degree. The following year he earned a master's degree at Illinois.

In November 1970, the ILR

Trustees Vote to Grant Tolles Emeritus Status

N. Arnold Tolles has been elected professor of industrial and labor relations, emeritus, by the Cornell Board of Trustees.

A member of the faculty of the New York State School of Industrial and Labor Relations (ILR) since 1947, Tolles is an authority on economics and statistics in the field of industrial relations. His career has included positions at several universities and service as an economist for the federal government.

He is the author of numerous publications, including "Origins of Modern Wage Theory," (1964), "Sources of Wage Information: Employer Associations," (1952) with R.R. Raimon, and "Facts and Figures for Collective Bargaining," (1951) with Earl Brooks. He is also the author of two studies for the American Economic Association, published in 1964 and 1968 respectively, on the structure of economists' salaries.

Born in New York City, Sept. 21, 1903, Tolles lived most of his younger years in Chicago, where he attended public elementary and secondary schools. He was graduated from the University of Chicago in 1923 with a bachelor's degree.



N. Arnold Tolles

He also earned a master's degree in 1924 and a doctorate in 1932 at Chicago. In 1926 he received a master's degree from Harvard University and studied at the London School of Economics under Sir William Beveridge from 1926-28.

He was chairman of the New York State Minimum Wage Board for the Dry Cleaning and Dyeing Industries, 1956-57. He is a member of the Board of Directors of the New York State Council on Economic Education and a founding member of the New York State Economics Association. He also holds membership in the Industrial Relations Research Association, the American Economics Association, and the Cornell Chapter of the American Association of University Professors (AAUP).

A Democrat, Tolles has been active in Ithaca politics for some time. He was appointed a member of the City of Ithaca Charter Revision Committee in 1958-59, served as seventh ward alderman from 1965 to 1969, was chairman of the Finance Committee of Ithaca City Council in 1968-69, and is currently serving as seventh ward representative on the County Board to complete the unexpired term of office of Frederick Stutz. He ran for mayor of Ithaca in 1969 against the current incumbent.

Tolles lives at 115 Orchard Place with his wife, Martha Morrow Tolles. He has two daughters, Patricia and Harriet, and seven grandchildren. Last year, in honor of his first wife, Marion Donahue Tolles, who died in December, 1969, he established a grant-in-aid fund for students at the ILR School.

Print Notice

The Print Shop will close for vacation Friday, August 13 at 4:30 p.m. and reopen Monday, August 30 at 8 a.m. Emergency work needed during this period will be handled by the Office of the University Printer at 117 Day Hall. Call 6-5343.

Stamp Names Devlin Cornell Asst. Counsel

Arthur E. Devlin, an attorney with the Monsanto Company of St. Louis, has been named assistant University counsel at Cornell, it was announced today by University Counsel Neal R. Stamp.

Devlin, who joined the University staff earlier this month, replaces Ralph A. Jones who left Cornell last year to become legal counsel at Colgate University. Among other duties, Devlin has primary responsibility for advising the University administration generally in matters of federal and state tax law, trusts and estates, and the planning of fund-raising programs.

Since 1964, Devlin has been practicing tax and corporation law with the finance division of Monsanto and has been legal advisor to the Monsanto Fund. From 1962 to 1964 he served in the trust department of Mercantile Trust Company in St. Louis.

A native of Buffalo, Devlin earned his bachelor of arts degree magna cum laude from the University of Minnesota in 1950. He received his law degree from Harvard Law School in 1953.

After working for a year as an editorial writer for Prentice-Hall, Inc. in New York City, Devlin became an associate attorney with the law firm of Reid and Priest in New York City, a position he held from 1954 to 1960. From 1960 to 1962 he served as an associate attorney with the St. Louis law firm of Stolar, Heitzmann and Eder.

Devlin is a member of the bar in New York and Missouri. He has been admitted to practice before the U.S. Supreme Court, the U.S. Court of Appeals for the Second Circuit, the U.S. Court of Claims, the District Court for the Southern District of New York, the Courts of New York and Missouri, the Tax Court of the United States and the U.S. Treasury Department.

Senate Planning Survey On Academic Calendar

A survey that may influence when Cornell's 1972-73 academic year begins will soon be made at Cornell.

The survey of students and faculty members will consist of a short questionnaire that asks the recipients if they prefer an early start in September so that examinations can be finished by Christmas vacation. Also, it will ask how the early start of the 1971-72 fall semester affected each student or faculty member. Registration for the first semester begins Sept. 2 this year. Final examinations end Dec. 23.

Finally, the questionnaire tries to determine the most favored ideas for application to the new calendar, including:

- starting classes during the last half of September;
- having a fall or citizenship recess;
- having no Saturday classes;
- finishing fall term examinations before Christmas;
- completing spring term examinations by Memorial Day;
- having a more extensive summer program.

Irene A. Brown, research technician and chairman of the Senate Calendar Committee, said the survey will be conducted by the committee to gauge opinions on the early start-early finish fall semester. The questionnaires are expected to be mailed to faculty members late in August. Students will receive the questionnaires at registration.

The Senate might choose eventually to switch to a quarterly calendar, in which the academic year would be divided into 10-week terms, Mrs. Brown said. If such a plan were adopted, she said, it could not be implemented for at least a year. Therefore, an interim calendar that would be agreeable to the Cornell community would have to be implemented.

The Calendar Committee was mandated last December by the Senate to prepare a quarterly calendar proposition along with other calendar plans to be presented to the Senate for consideration.

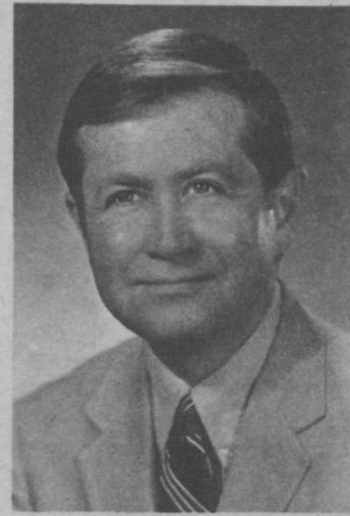
Public hearings on the quarterly calendar question will be held in the fall, said Mrs. Brown, before all calendar propositions are presented to the Senate in November.

O'Connor to Head Art History

Stanley J. O'Connor has been elected professor of art history and named chairman of the Department of History of Art in the College of Arts and Sciences at Cornell.

A specialist in Asian art, O'Connor joined the Cornell faculty in 1964. He is a member of the University's Southeast Asia Program and he served as chairman of the Department of Asian Studies from 1966 to 1970.

O'Connor's research has been focused on the art and culture contacts of the early centers of civilization in Southeast Asia. During 1963 he studied the development of Hindu sculpture on the Malay Peninsula. In 1966 he joined a Sarawak Museum team excavating early trade



Stanley J. O'Connor

centers in coastal Sarawak. During 1970 he served as a consultant to the Ford

Foundation on the problems of the traditional arts in Southeast Asia.

He is the co-author of several volumes on the archaeology of Sarawak and his articles have appeared in a number of professional journals.

O'Connor received his bachelor's degree from Cornell in 1951, a master's degree in foreign affairs from the University of Virginia in 1954, and a doctorate in art history from Cornell in 1965. From 1954 to 1961 he was a senior analyst for the U.S. government.

He is married to the former Janet Raleigh of Ithaca. They have three children, Jamie, Janet and Cynthia, and live at 617 Highland Rd.

Geologist on Way to South Pacific

A Cornell geologist left last Sunday on an expedition to the South Pacific to help determine accurately the length of time that elapsed between periods when much of the earth was covered by glaciers.

Arthur L. Bloom, associate professor of geological sciences, the principal investigator, will spend two weeks on Huon Peninsula in New Guinea and two weeks on New Ireland.

To help get accurate answers, Bloom will first have to determine how fast the earth's crust is rising in that part of the world. He must determine the altitude of coral reefs and date them, using radiocarbon and uranium-series techniques.

The ancient coral reefs in this region, Bloom said, rise to as high as 2,000 feet. They represent a record of very powerful land uplifts and relate to changes in sea levels caused by the growth and shrinkage of glaciers.

"The Pacific Ocean's floor is sliding westward past New Guinea at a rate of as much as

four inches per year, forcing the north coast of the island to rise," Bloom said. "Using these uplift rates, we want to get a chronology of changing sea levels during the glacial ages. Our ultimate goal is to learn if glaciation periods of the earth's history were cyclical as is commonly believed and if they occurred at regular intervals."

Bloom's research, funded by the National Science Foundation (NSF), will be done in conjunction with Dr. John M.A. Chappell of the Australian National University and several other American and Australian geologists.

Ithaca Summer Rep Enters Last Week of Performances

On Monday, the Ithaca Summer Repertory enters the final week of a most successful second season, with final performances scheduled of five of the six plays included in the 1971 season. Tonight will see the final performance of the sixth play in the Cornell University Theatre in Willard Straight Hall. The second summer of collaboration between theatre departments of Cornell and Ithaca College has met with a very enthusiastic response, with requests for tickets coming from playgoers in cities throughout a good part of the southwestern portion of the state and northern Pennsylvania, as well as in the Ithaca area.

Tonight is the last opportunity to see the "beautiful and moving" production of Tennessee Williams' "The Glass Menagerie." Also playing tonight, at Ithaca College, with performances also scheduled Friday, Sunday, and Saturday, August 14, is Jerome Lawrence and Robert E. Lee's "The Night Thoreau Spent in Jail." Playing at Cornell Saturday, and August 12, 13 and 15, is Richard Brinsley Sheridan's "The School for Scandal." On Tuesday, August 10, final performances are scheduled of Tom Jones and Harvey Schmidt's "The Fantasticks" at Ithaca College and, the same evening at Cornell, Sean O'Casey's "Juno and the Paycock." On Wednesday, August 11, the final performance of Jean Anouilh's "The Rehearsal" will be given at Ithaca College. All performances have an 8:15 curtain, with those at Cornell given in the University Theatre and those at Ithaca College taking place in the Performing Arts Building.

Tickets for all remaining performances may be purchased at the box office of the University Theatre, lower floor of Willard Straight, or in the Performing Arts Building at Ithaca College. They are open from 2:00-5:00, Monday through Saturday, and from 5:00 through curtain time, including Sundays, at the respective theatres on performance evenings. Telephone reservations may be made.

With the first production of "The Glass Menagerie," Tennessee Williams began his

phenomenal three-year rise to position of foremost rank among American playwrights. Peopled with intensely-alive, fully-blown, many-faceted characters, and told with a highly-dramatic imagination, audiences have found it an enchanting and unforgettable magical evening of theatre.

"The Night Thoreau Spent in Jail" is both relevant and humorous. In their re-creation of the multi-faceted Thoreau, its authors give us first an engrossing interest in the young man as he interacts with his family and neighbors in Concord. Then the Harvard-educated "drop-out," who has become Emerson's handyman and the recluse of Walden Pond, becomes the conscience of America ... even of the world. The explosive spirit who addressed himself to the perils of his ... and our ... time is a fascinating paradox.

When an old bachelor marries a young wife he is faced with problems. When he also takes on guardianship of two young men in their uncle's absence and the responsibility for a young and attractive ward, he has problems indeed. Sir Peter Teazle finds this only too true in "The School for Scandal." The play is a hilarious lampoon of the gossiping London of the eighteenth century which is as bright and charming to audiences today as it was to those seeing its first performances almost two hundred years ago.

Brilliant comedy is revealed in "Juno and the Paycock" in the character of the bragging, shiftless "Captain" Boyle and his satellite, Joxer Daly. The paycock speaks bold words when only Joxer is present, but quails before the sharp tongue of Juno, his wife.

As a writer of burnished wit, Jean Anouilh takes the materials of boulevard comedy and makes them shine with a bright gleam. If that were all he did in "The Rehearsal," the play would commend itself, but he has accomplished more. Into a glittering charade that parades so many of the brittle airs of superficial comedy of manners a la Francaise he has implanted a heart.

Three Cornell Offices Win ACPRA Awards

Three of Cornell University's public affairs offices — estate affairs, publications and public information — have received national awards from the American College Public Relations Association (ACPRA).

The awards were presented recently at the ACPRA National Conference in Washington, D.C.

A Certificate of Exceptional Achievement, which carries with it a \$500 Incentive Grant from the International Business Machine (IBM) Corp., was won by the Office of Estate Affairs under the direction of G. Richard Gottschalk. Only five such awards are made each year.

Cornell's estate affairs entry in the financial support category was titled "Sound-Slide Presentation Helps Deferred Giving Program." The entry described how Cornell combines an audio-visual presentation with a panel of experts to explain the benefits of deferred giving for both the individual and the University.

The Office of University Publications, under the direction of Kelvin J. Arden, won three awards. Cornell was one of six schools to earn a Special Citation Certificate for its total publication program. Two individual

publications — "Aspects of a University" and "Cornell Engineering Quarterly" — each won similar certificates.

A Certificate of Special Merit went to Cornell's Office of Public Information under the direction of Arthur W. Brodeur. Their entry, titled "Sophisticated Internal Communication Program Pays Off," described the University's efforts to expand and improve communication within the Cornell community through Cornell Chronicle, the University's weekly of record, and a central on-campus public information broadcast facility.

World-Wide Menu At Rathskeller

Indian, Chinese and Greek food will be featured at a series of international nights in the Rathskeller of the Statler Inn this month.

The dinners scheduled between 5:30 and 7:30 p.m. are part of the Statler PM project, which involves students in the School of Hotel Administration managing the evening dining operations at the Statler.

The international dinners, which are open to the Cornell community, will take place Friday nights,

The Senate Page

The Senate Page is the official bulletin of the Cornell University Senate. Publication is supervised by Ellen C. Mandell, secretary of the Senate, 133 Day Hall, 256-3715.

Summer Committee Activities

THE BOARD ON STUDENT HEALTH, under summer chairman John Cherniavsky, is examining the health budget for 1972-1973 and several student health insurance proposals. The Board was also participating in the search for the new director of Gannett Clinic.

THE CALENDAR COMMITTEE, chaired by Mrs. Irene Brown, is planning public hearings on the possibility of the quarter system for the 1973-74 calendar. As mandated by the Senate, they are researching several possible 1972-73 calendars and considering their effects on various campus functions as well as financial and educational considerations. In addition, they are sponsoring a questionnaire to evaluate the effect of this year's "early-start" calendar.

THE COMMITTEE ON COMMITTEES has met with the Executive Committee to develop a policy on the staffing of non-Senate committees. Alexandra Littauer is summer chairman.

THE COMMUNITY AFFAIRS COMMITTEE, chaired by W.D. Pardee, is studying the programming and operation of WHCU. The committee plans to report to the Senate on the Cornell owned radio station in the early fall.

THE SUBCOMMITTEE ON STUDENT COUNSELLING AND ADVISING, under summer chairman Del Hedlund, has been meeting with the Counselling agencies in the Division of Campus Life. The committee has been working with the Reading and Study Skills Center on new programs.

THE EXECUTIVE COMMITTEE, chaired by Peter Heywood, has drafted legislative procedures. The Rules of the Secretariat, and the Job Description of the Administrator of the Secretariat, which will be considered by the Senate at an early meeting. It has also been developing a stronger liaison system with other segments of the University.

THE INTERNAL OPERATIONS COMMITTEE, chaired by Doug Reith, has been planning elections and reviewing the Senate Bylaws. A joint subcommittee with the Committee on the University as an Employer has been working on publicizing the employe election. It has also been discussing the changes in the University Bylaws caused by the addition of the new trustees and has been considering ways of

increasing voter turnout in order to meet the 40 per cent requirement that was passed by the State Legislature.

THE MINORITIES AND DISADVANTAGED INTERESTS COMMITTEE has two subcommittees that are active this summer in the areas of International Students and Migrant Farm Workers. The Subcommittee on Migrant Workers has visited Wayne County and plans to visit that area again in October. The summer chairman is William Bement.

THE SUBCOMMITTEE ON PHYSICAL EDUCATION AND ATHLETICS, under the leadership of Jeremiah Wanderstock, has been meeting with the administration (including John Anderson, the new Director of Physical Education and Athletics) and has been studying the 1971-72 budgets.

THE SUBCOMMITTEE ON PARKING AND TRAFFIC, chaired by Lance Haus, has been drafting guidelines on the Senate's participation in the planning of parking facilities and is studying the Parking budget. The committee had been working on the legal implications of the Senate's actions to establish the two new parking boards.

THE PLANNING REVIEW COMMITTEE'S summer chairman is James Krumhansl.

THE COMMITTEE ON THE UNIVERSITY AS AN EMPLOYER, with Dominic Versage as summer chairman, has been hearing guest speakers on a number of topics including: Cornell's affirmative action program and how labor law effects the Senate. It has formed three subcommittees: to study the policy on educational opportunities that lead to upgrading personnel, to study the affirmative action program, and to work with Internal Operations on the Employe election.

The committees can be contacted through their summer chairmen, whose addresses and phone numbers are on file in the Senate Office.

Bylaw Review

The Internal Operations Committee is considering amendments to the Senate Bylaws. Suggestions for Bylaw amendments are requested by the committee and will be considered at its August 9 meeting.

Senate Calendar

Thursday, August 5, Summer Research Staff Committee — 9:00 a.m.

Monday, August 9, Executive Committee — 4:30 p.m., Senate Office; Internal Operations Committee — 2:00 p.m., Senate Office.

Prof. Rosenblatt

The Senate regrets the passing of Prof. Frank Rosenblatt, whose work in the Constituent Assembly was instrumental in the establishment of the Cornell University Senate.

During the difficult times in the aftermath of the crisis of spring 1969, Prof. Rosenblatt's calm, well-reasoned arguments helped in turning the Assembly's deliberations toward constructive accomplishments. First as chairman of the summer task force on The University and the Disadvantaged, he reported what he saw as the University's "moral obligation to provide equality of educational opportunity for those who have been deprived of it by virtue of race, poverty, or social circumstance."

Later as a member of the committee that drafted the Senate Constitution, he was a unifying force. At meetings that would drag on after midnight, night after night, whenever heated debate would rage on, he would sit back, listen intently, and then propose wording that embodied the drift of the debate. His great patience and perceptiveness were important factors in launching the Senate.

Employe Elections

Two exempt and six non-exempt employes will be elected to the Senate on October 7, 1971.

Nominating petitions, which require ten signatures, are now available for these positions from the Senate Office. Although the deadline for petitions is August 27, completed petitions should be returned as soon as possible. Persons signing petitions should remember that they are allowed to sign more than one candidate's petition and that signing a petition indicates that the candidate should run for Senate rather than a promise to vote for the candidate.

This increase in the number of employe representatives is a result of an amendment to the Senate Constitution that was approved by a community referendum last February. The committee sponsoring the amendment has pointed out several reasons for employe involvement in the Senate: "It is clear that several functions included in Campus Life affect employes directly, for instance,

traffic and parking, campus safety, dining facilities, sporting facilities. Some other matters before the Senate may also affect them directly, such as the academic calendar and the campus judicial system."

Senate Index

Texts of many important resolutions and announcements of Senate activities have been printed on the Senate Page since last September. To facilitate access to the information in Senate's official publication of record, the index below has been compiled according to the commonly used name of each bill or topic. The issue numbers of *Chronicles* follow the subject entries.

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Trustees Provide For Student Members

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Sciences, elected by the student body for a term ending March 1, 1973;

—Paul F. Feeny, assistant professor of entomology in the College of Agriculture and Life Sciences, elected by non-tenured faculty for a term ending June 30, 1973;

—Gordon G. Chang, a junior in the College of Arts and Sciences, elected by the student body for a term ending March 1, 1973;

—Louise I. Shelley, a senior in the College of Arts and Sciences elected by the student body for a term ending March 1, 1972;

—Robert C. Gottlieb, a senior in the New York State School of Industrial and Labor Relations (ILR) at Cornell, elected by the University Senate for a term ending March 1, 1972.

—Stephanie V. Seremetis, a member of Cornell's six-year Ph.D. program, elected by the University Senate for a term ending March 1, 1972;

—Gerard V. LaSalle, a third year student at Cornell Medical College, elected by students in the Cornell Medical Center for a term ending March 1, 1973;

—Desdemona P. Jacobs, a resident of Ithaca, elected by the University Senate for a term ending March 1, 1975.

In addition, the Board elected Robert G. Engel of Ridgewood, N.J. and Nelson Schaenen Jr. of Basking Ridge, N.J. to two newly-created five-year terms as trustees-at-large.

Engel is senior vice president, Morgan Guaranty Trust Company of New York City. He graduated from Cornell's College of Arts and Sciences in 1953. He is an associate member of Cornell's Development Advisory Committee, and is a member of the Administrative Board of Cornell University Council.

Schaenen is a partner in Brokaw, Schaenen, Clandy & Co., an investment management firm in New York City. He is a 1950 graduate of Cornell's College of Arts and Sciences and received an MBA degree from Cornell in 1951. Schaenen is a member of the Advisory Council for the School of Business and Public Administration, and is vice chairman of the Cornell University Council.

The Board also adopted a number of amendments to its by-laws in relation to its new composition resulting from the new State legislation.

Current Legislative Log

Number	Date Submitted	Title	Sponsor	Committee Referred to
B-101	7/23/71	The Bylaw Revision Act of 1971	Robert Platt	Internal Operations

Kane Named Dean Of Athletics, P. E.

Board Confirms Risley As New Vice Provost

Student Record Consolidation Is Announced

Continued from Page 1

Eastern College Athletic Conference (ECAC), as well as with other leading national and international organizations concerned with amateur athletics.

"Bob Kane's wide experience in Ithaca, at Cornell, and in the world of amateur sports makes him uniquely qualified for his new assignment and the broader responsibility it entails," Plane said. "His many talents will be put to full use by the University."

Anderson, as principal executive officer of the Department of Physical Education and Athletics under Kane, will have responsibility for the day-to-day management of the department's activities.

He is charged with the supervision and management of finances, facilities, intercollegiate and intramural programs, and personnel in physical education and athletics. One of his primary duties will be expanding intramural opportunities, increasing the recreational availability of the facilities, and scheduling activities to insure maximum use of facilities.

A former two-sport athlete at Dartmouth College, Anderson has been Cornell's representative on the Ivy League Eligibility Committee for a number of years. He came to Cornell in 1960 as assistant director of financial aid. He was named director in 1961 and became director of scholarships and financial aid in 1962, a position he held for five years until being named director of the office of information systems. He was named assistant to the vice president for administration in 1970.

"Jon has had a lifelong involvement in athletics and has always been active as either a player, coach, or official. This background, coupled with his experience in University administration, provides him with excellent credentials at a time when athletic interest and managerial skills are crucial to the success of a university's athletic program," Kane said.

Kane, a native of Ithaca, starred in football, basketball and track at Ithaca High School. He enrolled at Cornell where he set a University record in the 200-meter dash (21.2) which still stands. He earned a bachelor of science degree from Cornell in 1934.

In 1937 Kane was named assistant track coach at Cornell. He was appointed assistant director of athletics in 1939 and was acting director from 1940 to 1944.

Kane is vice president of the U.S. Olympic Committee, serving a four-year term through 1973. He was secretary of the U.S. Olympic Committee from 1965 to 1969. He has played a major administrative role at the

Olympic Games for the last 20 years.

Kane was a member of the NCAA Television Committee from 1951 to 1966, serving as chairman in 1953 and 1957. He was president of the ECAC in 1950 and 1959 and served as president of the IC4A three times.

He and his wife, the former Ruth Brosmer of Norwich, live at 109 Cayuga Heights Road. They have two children, Christopher, a 1965 Cornell graduate, and Mrs. James Radzik of Ithaca.

Anderson, a native of Troy, is a 1955 graduate of Dartmouth where he played football and lacrosse. After spending five years in the U.S. Navy, Anderson earned a master's degree from the University of Virginia.

Since coming to Cornell he has served as an assistant coach with the 150-pound football team for two years and has coached in the local youth hockey program. He was a member of the Central New York Lacrosse Officials Association for many years.

Anderson is a member of the board of directors of the local United Fund and the Boynton Central Project and is former alumni president of Dartmouth's Class of 1955. He was a campaign chairman of the 1970 Tompkins County United Fund and is a former member of the Ithaca Board of Education.

Continued from Page 1

personnel and labor relations. This background, combined with his more than 20 years association with Cornell, makes him eminently qualified to carry out his duties as vice provost," Plane said.

In his new post, Risley reports to Plane in his capacity as Provost. Plane is serving as acting president during the absence of President Dale R. Corson, on leave from the University this summer.

Plane explained the new vice provost position was one of the recommendations of a study of the University's administrative organization last year. The study by an outside professional group and one of several task force studies by member of the Cornell community recommended that a single executive officer be placed in charge of all personnel matters for the University.

Plane added that among his new duties Risley will assume responsibility for academic personnel matters currently being handled by Vice Provost W. Keith Kennedy. He also will assume responsibility for the University's Affirmative Action Program.

Risley was named associate dean for Extension and Public Service at the ILR School in November, 1970. He also has been serving as acting dean of the School since January 1 until the arrival this summer of the

School's new dean, Robert B. McKersie.

Risley has served as acting dean twice before, for a six-month period in 1963, and for another six months in 1959. His long association with the administration of the ILR school dates back to 1949 when he was named administrative aide to the school's second dean, Martin P. Catherwood, now industrial commissioner of the State of New York.

He served in this post until 1952 when he became a consultant on administrative organization and personnel policy to President William S. Carlson of the State University of New York. He was appointed assistant professor of industrial and labor relations in 1953 and associate professor in 1954 at the ILR School.

From 1954 through 1958 he was coordinator of Special Programs and director of the Summer School Program. In July of 1959 he was named assistant dean and professor of industrial and labor relations.

He was deputy industrial commissioner, New York State Department of Labor, in 1962-63 before returning to Cornell as acting dean of the ILR School. In September 1963 he was appointed assistant dean and director of Extension, and in 1965 was named assistant dean for Extension and Public Service. He was a member of the New York State Board of Mediation in 1966-69.

Risley received a bachelor of arts degree in social science in 1948 from Union College and a masters degree in industrial and labor relations in 1949 from the ILR School. He earned his doctorate in personnel administration from Cornell in 1953.

Graduated from Horseheads (N.Y.) High School in 1940, Risley served as an officer in the U.S. Army Air Corps during World War II. He is married to the former Helen Hennessey of Pittsford, Vt. They live in Candor and have two sons, Robert Jr., 15, and Thomas, 11.

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admissions' and Jack D. McFadden, associate registrar, and their respective staffs, a total of some 70 people.

Byron G. McCalmon, formerly director of student information systems in the Registrar's Office, becomes assistant to the director of student records and finance.

In announcing the consolidation, University Provost Robert A. Plane, acting University president in the absence of Dale R. Corson who is on a Danforth Foundation travel grant until the start of the academic year, said certain changes will be effected in the Admissions Office with Walter A. Snickenberger, dean of admissions, assuming overall policy responsibility for admissions and financial aid at the University. Plane also said that Snickenberger and the University Admissions Office will place added emphasis on student recruitment and secondary school relations.

Snickenberger and the remainder of the Admissions Office not involved in the record-keeping function under Vail will continue to report to Plane as University provost.

Plane said that, eventually, all agencies of the Office of Students Records and Finance would be located on the second floor of Day Hall to enable students to deal with student record and financial matters on a "one-stop" basis.

The first step in the second-floor consolidation, which will mean a variety of changes in various Day Hall office locations, Plane said, will take place early in the fall term with the relocation of the Accounting Office and the transfer of the financial aid award processing function of the Financial Aid Office, directed by Norman J. Nolan, to the second floor.

Cornell, Tompco

Continued from Page 3

Tompco, although unable to move the Ellis Hollow project, has been able to build or start construction on approximately 18 to 20 houses on scattered sites, all without Cornell's assistance.

Recently, however, the Board was told, the tightness of FHA mortgage money in terms of the cost in points has risen to the point that Tompco programs are in danger.

"The Administration believes," the Board was told, "that the new agreement is desirable because Tompco Better Housing Inc. appears to be, in fact, making reasonable progress in pursuing its goals."

The Cranch Study: Teaching Cornell

Continued from Page 5

March we have made some real progress in identifying major areas of investigation and have established sub-committees in these areas. With the opening of the fall term, the committee or sub-committees will hold open meetings on various topics. We hope for wide participation by members of the campus community and at all times we welcome written communications.

QUESTION: At the present time what would you say is the most important single goal of the committee?

ANSWER: The development of a mechanism or process that would make rational the academic planning and consequent budget commitments of the University. At the present time we have an

incremental system. We look at last year's budget, estimate income for the coming year and then add a corresponding increment to next year's budget. Planning is now a process that starts with the administration's determination of the size of the annual cake and the size of the portions for the individual colleges. The colleges and departments then massage their programs to fit the size of the piece they have been allocated. The University must improve on this whole process. It must learn to plan on something longer than a yearly budgetary cycle and it must consciously learn to evaluate the interaction between the academic and financial dimensions.

Members of the committee, besides

Cranch and two students to be named by the Senate, are Barry Adams, chairman of the Department of English; Nyle C. Brady, associate dean of the State College of Agriculture; David Call, the H. Edward Babcock Professor of Food Economics; Mrs. Elizabeth Corrigan, Personnel; Justin Davidson, dean of the Graduate School of Business and Public Administration; Arch Dotson, chairman of the Department of Government. Also, Donald F. Holcomb, professor of physics; Alfred E. Kahn, dean of the College of Arts and Sciences; Ronald Loomis, University Unions; Robert Morison, professor of biological sciences, Saunders Redding, the Ernest I. White Professor of American Studies and Humane Letters, English; and Louise Shelley, student Trustee.

Calendar

August 5 - September 2

Thursday, August 5

7 & 9:15 p.m. *Film. *The Treasure of Sierra Madre*, with Humphrey Bogart. Cornell Cinema, sponsor. Drummond Studio.

8:15 p.m. *Summer Concert Series - Veronica Luckey, Soprano. Igor Chichiagov, Pianist. Barnes Hall Auditorium.

8:15 p.m. *Dance Recital, Ballet Guild of Ithaca. Statler Auditorium.

8:15 p.m. *Summer Theatre. *The Glass Menagerie*. Willard Straight Hall Theatre. *The Night Thoreau Spent in Jail*. I.C. Performing Arts Building.

Friday, August 6

7 & 9:15 p.m. *Film. *Fantasia* (Disney). Cornell Cinema, sponsor. Drummond Studio.

8:15 p.m. *Summer Theatre. *The Night Thoreau Spent in Jail*. I.C. Performing Arts Building.

Saturday, August 7

6:00 a.m. Bird Walk - Sapsucker Woods Parking Lot. University Unions, sponsor.

8:30 a.m. *Excursion to Corning Glass Works. Bus leaves from Willard Straight Hall. University Unions, sponsor.

7 & 9:15 p.m. *Film. *Fantasia* (Disney). Drummond Studio.

8:15 p.m. *Summer Theatre. *School For Scandal*. Willard Straight Hall Theatre.

Sunday, August 8

7 & 9:15 p.m. *Film. *French Can-Can*, with Jean Gabin. Cornell Cinema, sponsor. Drummond Studio.

8:15 p.m. *Summer Theatre. *The Night Thoreau Spent in Jail*. I.C. Performing Arts Building.

Monday, August 9

7 & 9:15 p.m. *Film. *I'm All Right, Jack*, with Peter Sellers. Cornell Cinema, sponsor. Drummond Studio.

Tuesday, August 10

*Folk Guitar Lessons with Phil Shapiro. 7 - 8 p.m. Beginners. 8 - 9 p.m. Advanced. International Lounge, Willard Straight Hall. University Unions, sponsor.

7 & 9:15 p.m. *Film. *M. Verdoux*, with Charlie Chaplin. Cornell Cinema, sponsor. Drummond Studio.

8:15 p.m. *Summer Theatre. *Juno And The Paycock*. Willard Straight Hall Theatre. *The Fantasticks*. I.C. Performing Arts Building.

Wednesday, August 11

2 p.m. Chess Club Meeting - International Lounge, Willard Straight Hall.

7 & 9:15 p.m. *Film. *Hud*, with Paul Newman. Cornell Cinema, sponsor. Drummond Studio.

7 & 9:15 p.m. *Film. Cornell Summer Sessions Premier. Statler Auditorium.

8 p.m. Gay Liberation Front Meeting. International Lounge, Willard Straight Hall.

8:15 p.m. *Summer Theatre. *The Rehearsal*. I.C. Performing Arts Building.

Thursday, August 12

7 & 9:15 p.m. *Film. *The African Queen*, with Humphrey Bogart and Katherine Hepburn. Cornell

Cinema, sponsor. Drummond Studio.

7 & 9:15 p.m. *Film. Cornell Summer Sessions Premier. Statler Auditorium.

8:15 p.m. *Summer Theatre. *School For Scandal*. Willard Straight Hall Theatre.

Friday, August 13

2 & 8 p.m. *Film. *Gone With The Wind*, with Clark Gable. Cornell Cinema, sponsor. Statler Auditorium.

7 & 9:15 p.m. *Film. *Chikamatsu Monogatari*. Cornell Cinema, sponsor. Drummond Studio.

8:15 p.m. *Summer Theatre. *School For Scandal*. Willard Straight Hall Theatre.

Saturday, August 14

2 & 8 p.m. *Film. *Gone With The Wind*, with Clark Gable. Cornell Cinema, sponsor. Statler Auditorium.

7 & 9:15 p.m. *Film. *Chikamatsu Monogatari*. Cornell Cinema, sponsor. Drummond Studio.

8:15 p.m. *Summer Theatre. *The Night Thoreau Spent in Jail*. I.C. Performing Arts Building.

Sunday, August 15

8:15 p.m. *Summer Theatre. *School For Scandal*. Willard Straight Hall Theatre.

Monday, August 16

no events scheduled.

Tuesday, August 17

no events scheduled.

Wednesday, August 18

2 p.m. Chess Club Meeting - (Cornell Chess Club). International Lounge, Willard Straight Hall.

Thursday, August 19

no events scheduled.

Friday, August 20

no events scheduled.

Saturday, August 21

no events scheduled.

Sunday, August 22

no events scheduled.

Monday, August 23

International Student Orientation Headquarters. August 23 - September 6. International Lounge, Willard Straight Hall.

Tuesday, August 24

no events scheduled.

Wednesday, August 25

no events scheduled.

Thursday, August 26

no events scheduled.

Friday, August 27

no events scheduled.

Saturday, August 28

no events scheduled.

Sunday, August 29

no events scheduled.

Monday, August 30

1 - 5 p.m. Transfer Counselors arrive - those living in dorms pick up keys in Art Room. Willard Straight Hall.

5 - 7 p.m. Picnic - Orientation Counselors, Resident Advisors & Transfer Orientation Counselors. Location to be announced later.

8 - 10 p.m. Transfer Counselor training - location to be announced.

Tuesday, August 31

RESIDENCE HALLS OPEN.

4 - 5:30 p.m. Informal Reception for parents in Residence Halls.

6 - 8 p.m. *Special Dinner available for freshman and parents. Statler Main Dining Room. A project of Statler P.M.

Wednesday, September 1

PARENTS ORIENTATION PROGRAM.

10:30 a.m. - 12 noon. Informal Reception for parents in Residence Halls.

3:15 p.m. - 4:15 p.m. School and college meetings for parents: All parents and guests are invited.

Agriculture - 135 Emerson Hall

Architecture - 115 Franklin Hall

Arts & Sciences - Bailey Hall

Ind. & Labor Rel. - 110 Ives Hall

Human Ecology - Auditorium - Van Rensselaer Hall

Engineering - Statler Auditorium

3:15 - 4:15 p.m. Hotel Administration Reception for all new Hotel School students and their parents. Ballroom of Statler Hall.

4:30 - 5:45 p.m. The Rites Of Passage - Barton Hall. All parents, students, faculty, administrators and other members of the community are invited. (This program will take the place of the former parents convocation, students convocation and University reception for parents.)

Exhibits

ANDREW DICKSON WHITE MUSEUM OF ART. Works of Iqbal Geoffrey. July 13 - August 8. Hours: Tuesday - Saturday, 11 a.m. - 4:30 p.m.; Sunday, 1-4:30 p.m.

ART ROOM, WILLARD STRAIGHT HALL. Reflections and Dreams: Paintings, Drawings and Collage by Jan Greenberg. July 26 - August 13. Hours: 9 a.m. - 9 p.m.

TERRACE DINING HALL, ITHACA COLLEGE. 18th Annual York State Craft Fair. August 1-7. Hours: 1-10 p.m., Saturday 10 a.m. to 4 p.m.

Cornell University Press

Jaroslav Vanek: *The Participatory Economy*.

An Evolutionary Hypothesis and a Strategy for Development

Publication date: July 16, 1971, \$6.50.

This is the third book to be published by Cornell University Press by Professor Vanek, who is Carl Marks Professor in International Studies. He is the Director of the Program on Comparative Economic Development in the department of Economics.

Georg Henrik von Wright: *Explanation and Understanding*.

An eminent philosopher distinguishes between two main traditions in the philosophy of science.

Publication date: September 3, 1971, \$7.50.

*Admission charged.

Attendance at all events is limited to the approved seating capacity of the hall in which they are presented.

All items for the Cornell Chronicle Calendar must be submitted to the Office of Central Reservations, Willard Straight Hall (either through the mails or by leaving them at the Straight desk) at least ten days prior to publication of the Chronicle. The Calendar is prepared for the Chronicle by the Office of Central Reservations.

The Chronicle will resume weekly publication with the issue of September 2.

